

**Portfolio:** Housing and Suburban Development

## **5. Suburban Land Agency (SLA) Enhanced Capital Structure Supporting Accelerated Land Release**

### Context

- To support the land development and release process, the Government approved a number of recommendations of the SLA Capital Structure Review in December 2023.
- The implementation of the recommendations will provide the SLA with a one-off capital injection, enable SLA to establish a short-term loan facility and revise/ modify its dividend payment timing.

### Talking points

- The SLA's enhanced capital structure will enable it to continue to invest in an extensive civil works development program.
- These funding measures are designed to provide an optimal capital structure to the SLA to support land delivery and returns to the Territory. They are not linked to specific projects, and as such as not identified against specific additional dwelling releases or revenue/profit outcomes. Benefits provided from this funding cannot be measured in isolation from SLA's land delivery/financial return objectives.
- The enhanced capital structure will allow the Government, through the SLA, to explore potential future acquisition opportunities to secure a sustainable land supply pipeline. The capital structure will also support the SLA in accelerating land release timelines across this development pipeline.
- The sustainable land supply pipeline will further contribute to the Government's vision for 70% infill development.

## Key information

- To enhance the SLA's capital structure, the Government has provided the following measures:
  - \$50 million capital injection as part of the 2023-24 Budget Review;
  - revised dividend timing; and
  - approval for the SLA to establish a \$100 million loan facility that will be drawn down as needed to maintain \$20 million in working capital.
- To support the supply of serviced land, the SLA continues to invest in an extensive development program, including significant infrastructure initiatives in the Molonglo Valley, Kingston and West Belconnen.

## Background

- The SLA relies on land sales to fund its operations and capital works. The variability in property market conditions can have an acute impact on the SLA's cash flow.
- The SLA identified issues with its existing capital structure and with the support of Treasury, engaged Ernst & Young (EY) in 2022-23 to undertake an independent capital structure review.
- EY completed its review and recommended a combination of dividend policy reform and access to loan funding to enable an efficient capital structure.
- The implementation of the Capital Structure Review will enable the SLA to have sufficient funding to meet forecast cash requirements, including supporting extensive capital works projects and potential land acquisitions.
- The SLA's enhanced capital structure supports Government with more stable and predictable dividend payments which may reduce the potential impacts on the Territory's budget position.

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**To:** Minister for Housing and Suburban  
Development

Tracking No.: 24/03388

**From:** Acting Chief Executive Officer, Suburban Land Agency**Subject:** SLA 2023-24 Supplementary Budget Papers**Critical Date:** 22 January 2024**Critical Reason:** Submission of the Minister endorsed Supplementary Budget Papers is due to Treasury by 22 January 2024.**Purpose**

To brief you on the Suburban Land Agency's Supplementary Budget Papers to reflect the 2023-24 Budget Review assumptions including Capital Structure Review measures related to the \$50 million Territory equity contribution and the establishment of a third-party loan facility.

**Recommendations**

That you note the information contained in this brief.

**Noted / Please Discuss**

Yvette Berry MLA

Minister's Office Feedback

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### **Background**

1. The 2023-24 Budget Review is expected to be released on 6 February 2024 and accompanied by second appropriation bills and related supplementary budget papers.
2. For the first time since the Suburban Land Agency (SLA) was established on 1 July 2017, SLA receives a direct appropriation of \$50 million in the 2023-24 Budget Review. As a result, SLA is required to develop 2023-24 Supplementary Budget Papers.

### **Issues**

3. SLA engaged Ernst & Young in 2022-23 to undertake a Capital Structure Review (CSR) to address its system cashflow issues.
4. The CSR recommended a combination of capital injections from the Government, dividend policy reform, and access to loan funding to enable an efficient capital structure.
5. The SLA's CSR was endorsed by the Expenditure Review Committee (ERC) on 5 December 2023 and approved by Cabinet on 12 December 2023.
6. Cabinet made a funding policy decision to provide \$50 million through a supplementary appropriation directly to SLA.
7. SLA is required to prepare amended supplementary budget papers (Attachment A) to accompany the second appropriation bills.
8. The Supplementary Budget Papers reflects the following key changes compared to the 2023-24 Budget Papers:
  - a. inclusion of a \$50 million Territory equity contribution to SLA in the 2023-24 financial year;
  - b. revised dividend cashflow timing to reflect revised dividend payment policy (four quarterly dividend payments throughout the subsequent financial year);
  - c. borrowings (and related borrowing costs) arising from a new external debt facility;
  - d. revisions to project revenue values and timing to reflect the latest project schedule assumptions and risk analysis; and
  - e. revisions to capital expenditure timing and recognition of cost of sales consistent with the land development program.

### **Financial Implications**

9. Not applicable.

### **Consultation**

#### Internal

10. Not applicable.

#### Cross Directorate

11. Treasury was consulted in December 2023 regarding the format and presentation of the SLA supplementary budget papers.
12. CRA was consulted in December 2023 regarding the process and presentation of supplementary budget papers.

#### External

13. Not applicable.

**Work Health and Safety**

14. Not applicable

**Benefits/Sensitivities**

15. Not applicable

**Communications, media and engagement implications**

16. Not applicable

Signatory Name: Craig Gillman

Phone: 72478

Action Officer: Joey Lee

Phone: 53367

**Attachments**

Attachment	Title
Attachment A	2023-24 Supplementary Budget Paper

## Brougham-Pratt, Charlotte

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**From:** Bejrova, Eliska  
**Sent:** Friday, 22 March 2024 4:33 PM  
**To:** SLABoard  
**Subject:** 1/2 Media Monitoring Report - week ending 22 March  
**Attachments:** Media Monitoring Report - week ending 22 Mar.docx; 5.mp4; 6.pdf; 7.mp4; 8.mp3; 9.pdf; 10.pdf; 1.pdf; 2.pdf; 3.mp4; 4.pdf

OFFICIAL

Good afternoon,

Please find attached this week's media monitoring report with clippings (1-10).

The email is split into two parts due to large-sized files.

Best wishes

**Eliska Bejrova**

Communications and Engagement Officer

P: 620 56093

E: [Eliska.Bejrova@act.gov.au](mailto:Eliska.Bejrova@act.gov.au)

**Suburban Land Agency | ACT Government**

480 Northbourne Avenue, Dickson ACT 2602 | GPO Box 158 Canberra ACT 2601

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*I acknowledge the Ngunnawal people as traditional custodians of the ACT and recognise any other people or families with connection to the lands of the ACT and region. I acknowledge and respect their continuing culture and the contribution they make to the life of this city and this region.*



**ACT**  
Government

**Suburban Land**  
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## Suburban Land Agency Media Coverage - Week Ending 22 March 2024

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**1. 54 build-to-rent units to be built in Curtin (article attached)**

*Canberra Times, Other, 15/03/2024, Lucy Bladen*

A build-to-rent complex with 54 units will be built on land owned by the Catholic Church in Curtin, with the project to receive financial backing from the ACT Government. Marymead CatholicCare Canberra and Goulburn will develop the affordable rentals, which will include a mix of one-, two- and three-bedroom homes. *Also reported by: ABC Radio Canberra, RiotACT, hit104.7 Canberra*

**2. Questions over ACT Govt's affordable housing scheme (article attached)**

*Canberra Times, Other, 15/03/2024, Brittney Levinson*

A first home buyer says he has put life decisions on hold because of a two-year delay on the construction of his Whitlam house. [REDACTED] purchased in the ACT Government's affordable home purchase scheme in 2022 and was told construction would begin the same year.

**3. The interim strategy has come under fire from all three parties, including Labor, the opposition calling for dual occupancy restrictions to be removed (clip attached)**

*WIN Canberra, WIN News, 15/03/2024, Bruce Roberts*

The interim strategy has come under fire from all three parties, including Labor, the opposition calling for dual occupancy restrictions to be removed. Greens MLA Jo Clay wants more high density and to stop the city's sprawl, comparing the size of Canberra to London. But Chief Minister Andrew Barr says there won't be any major changes to the plan over the next six months.

**4. Agency's \$50m boost same as shortfall (article attached)**

*Canberra Times, General News, 18/03/2024, Lucy Bladen, Page 3*

A \$50 million funding boost for the Suburban Land Agency to accelerate the development of land is the exact amount the agency spent over their revenue last year. The ACT Government has denied the funding was to make up for the overspend, saying the two were completely unrelated.

**5. A new Hindu temple has opened in Taylor (clip attached)**

*ABC, ABC News (Sunday), 17/03/2024, James Glenday and Adrienne Francis*

There was a big weekend of festivities for one of Canberra's growing Indian communities. A new Hindu temple has opened in Taylor, the pinnacle of a decades long investment of time and donations by volunteers. Resplendent in pink and towering above the surrounding suburb, the intricate detail of this mandir or temple facade was crafted in India and then assembled on site.

**6. If the rest of the nation did what the ACT does, it could raise \$27 billion (article attached)**

*Canberra Times, Other, 18/03/2024, Lucy Bladen*

If all states and territories adopted the ACT's land and planning taxes it could raise an extra \$27 billion a year, a new report has found. Think tank Prosper Australia said this could potentially reduce income tax rates by 10 per cent through changes to Commonwealth-state grants. *Also reported by: 2CC*

**7. New data has revealed the capital is leading the nation in solving the housing crisis, building more homes per capita than anywhere else in the country (clip attached)**

*WIN Canberra, WIN News, 18/03/2024, Jared Constable*

New data has revealed the capital is leading the nation in solving the housing crisis, building more homes per capita than anywhere else in the country. The latest figures from the Australian Bureau of Statistics shows the act built 11.7 homes per 1000 residents. Canberra was also one of the only places in Australia to see an increase in rental properties since the pandemic, but property experts say more planning reforms are needed to keep up with demand.



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**8. The Canberra Liberals are asking for more information about the ACT Government's \$50m boost for the Suburban Land Agency (clip attached)**

*hit104.7 Canberra, 18:00 News, 18/03/2024*

The Canberra Liberals are asking for more information about the ACT Government's \$50m boost for the Suburban Land Agency. The Government says the funding boost is to accelerate land release, but Opposition leader Elizabeth Lee wants answers from Chief Minister Andrew Barr.

**9. Help to Buy reforms will help provide housing security (article attached)**

*Canberra Times, General News, 19/03/2024, Julie Collins, Page 16*

When Labor came to office in 2022, we inherited significant housing challenges. Among them was the fact older women had become the fastest-growing demographic among homeless Australians.

**10. 'I'm devastated': Long-standing Canberra builder enters administration (article attached)**

*Canberra Times, Other, 19/03/2024, Brittney Levinson*

A prominent Canberra building firm has entered voluntary administration after nearly 50 years of operation in the ACT and NSW. Project Coordination met with employees in Canberra and Wollongong on Tuesday morning to inform them of the company's situation. Most of the 67 staff members were made redundant and would receive "the majority of their employee entitlements immediately", the administrators said. *Similar coverage also appeared on: RiotACT, CityNews (Online), ABC Radio Canberra*

**11. ACT Government insists there's no conspiracy as Liberals question \$50 million for Suburban Land Agency (article attached)**

*RiotACT, Other, 19/03/2024, Claire Fenwicke*

The ACT Government has hit back at suggestions by the Canberra Liberals that there's a cover-up afoot in light of the \$50 million cash injection for the Suburban Land Agency (SLA). The money had been announced as part of the mid-year budget review, which Chief Minister Andrew Barr said would accelerate land release. Canberra Liberals leader Elizabeth Lee raised concerns over what she said was a lack of clarity over how the money would be spent and that it wasn't tied to any tangible targets or outcomes.

**12. Proposal for 730 units rejected (article attached)**

*Canberra Times, 19/03/2024, Brittney Levinson*

The ACT planning authority has refused a large Braddon development, citing bedrooms without windows and the removal of regulated trees among its reasons for the decision. The planning and land authority refused JWLand's Braddon Place proposal in January. *Also reported by: RiotACT*

**13. ACT Council of Parents and Citizens Association calls for more schools in higher-density (clip attached)**

*ABC Radio Canberra, 19/03/2024, Adam Shirley*

They particularly called for primary schools and a college in Molonglo. They say they continue to call on the ACT Government to purchase land close to the tram corridor but also consider innovative solutions such as a vertical school in Civic.

**14. Govt report calls for Canberra's urban sprawl to be stopped (article attached)**

*Canberra Times, Other, 21/03/2024, Jasper Lindell*

Canberra's urban sprawl should be halted in an effort to protect the ACT environment, a report handed to the territory's government has recommended. Environment Minister Rebecca Vassarotti will on Thursday release the newest State of the Environment report, which is understood to recommend legislating a boundary to contain urban expansion. *Also reported by: ABC Radio Canberra, 2CC (Canberra) and hit 104.7 Canberra*



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**15. Denser suburbs leads to better housing affordability (article attached)**

*CityNews, Other, 21/03/2024, Poppy Johnston*

Australian cities that have increased the density of their housing stock are benefiting from more affordable housing, new research shows. Without urban densification over the past two decades, new research suggests house prices in Perth would have been nearly 45 per cent higher.

**16. Interview with Belconnen Community Council chair Lachlan Butler (clip attached)**

*ABC Radio Canberra, Breakfast, 21/03/2024, Adam Shirley*

Butler talks about improvements that need to be made in Belconnen Town Center. He says it's important for the government to be planning about it.

**17. As the Canberra suburb of Belconnen grows, locals are calling for green space to be a priority (article attached)**

*ABC Online, Other, 21/03/2024, Lottie Twyford*

The Belconnen town centre has, quite literally, grown up in the last few decades. After rapid development, it's now home to six out of ten of Canberra's tallest residential buildings.

**18. ACT Govt questioned again for using call-in powers to approve Stromlo Reach project (clip attached)**

*2CC, 07:30 News, 22/03/2024*

Planning Minister Chris Steel used the controversial power to approve the Stromlo Reach project, which the Greens have slammed. In her capacity as acting planning minister in the Assembly, Rachel Stephen-Smith acknowledged that requirements would need to be met.

**19. Future of school infrastructure inquiry findings handed down (clip attached)**

*ABC Radio Canberra, 05:30 News, 22/03/2024*

The ACT Future of School Infrastructure inquiry findings have recommended building three-story schools to combat space constraints on school sites. Education Minister Yvette Berry said the government had no plans to consider vertical schools yet but said it would monitor the approach in other jurisdictions.

## Brougham-Pratt, Charlotte

---

**From:** Macpherson, Katherine on behalf of SLA Executive Support  
**Sent:** Friday, 6 October 2023 7:32 AM  
**To:** EPSD Government Services  
**Cc:** SLA Executive Support  
**Subject:** FOR PRIORITY PROGRESSION Ministerial correspondence re Annual Report 2022-23  
**Attachments:** 23\_95345 Ministerial-Information Brief - Berry - Suburban Land Agency Annual Report 2022-23.obr

OFFICIAL

Hi Team

Please find attached brief for priority progression to MO, critical date 11/10

Kind regards,

**Kath Macpherson** (she/her)

Senior Director | Office of the CEO

Available via Microsoft Teams | **W:** (02) 620 79497

**Suburban Land Agency | ACT Government**

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---

**From:** Dietz, John <John.Dietz@act.gov.au>

**Sent:** Thursday, October 5, 2023 5:03 PM

**To:** SLA Executive Support <SLAExecutiveSupport@act.gov.au>

**Subject:** RE: FOR PRIORITY APPROVAL DUE 06/10 Ministerial correspondence re Annual Report 2022-23

OFFICIAL

Thanks Kath,

Approved to proceed, Please apply my e-signature accordingly.

Cheers

**John Dietz**  
Chief Executive Officer

T: 02 6205 7346 | M: [REDACTED]

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**From:** Macpherson, Katherine <[Katherine.Macpherson@act.gov.au](mailto:Katherine.Macpherson@act.gov.au)> **On Behalf Of** SLA Executive Support  
**Sent:** Thursday, October 5, 2023 3:17 PM  
**To:** Dietz, John <[John.Dietz@act.gov.au](mailto:John.Dietz@act.gov.au)>  
**Cc:** SLA Executive Support <[SLAExecutiveSupport@act.gov.au](mailto:SLAExecutiveSupport@act.gov.au)>  
**Subject:** FW: FOR PRIORITY APPROVAL DUE 06/10 Ministerial correspondence re Annual Report 2022-23

OFFICIAL

Hi JD

Please find attached min brief for your approval to progress to MO. This has been approved by Michelle.

Due 06/10 please as Minister needs to sign by 11/10

Kind regards,

**Kath Macpherson** (she/her)  
Senior Director | Office of the CEO  
Available via Microsoft Teams | **W:** (02) 620 79497

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IT'S NOT PART OF THE JOB.**

**Workplace violence  
is never okay.**

---

**From:** Caulfield, Michelle <[Michelle.Caulfield@act.gov.au](mailto:Michelle.Caulfield@act.gov.au)>  
**Sent:** Thursday, October 5, 2023 3:04 PM  
**To:** SLA Executive Support <[SLAExecutiveSupport@act.gov.au](mailto:SLAExecutiveSupport@act.gov.au)>  
**Subject:** RE: FOR PRIORITY APPROVAL DUE 05/10 Ministerial correspondence re Annual Report 2022-23

**OFFICIAL**

Hi Kath

Reviewed and approved.

Regards

Michelle

---

**From:** Macpherson, Katherine <[Katherine.Macpherson@act.gov.au](mailto:Katherine.Macpherson@act.gov.au)> **On Behalf Of** SLA Executive Support  
**Sent:** Thursday, October 5, 2023 2:49 PM  
**To:** Caulfield, Michelle <[Michelle.Caulfield@act.gov.au](mailto:Michelle.Caulfield@act.gov.au)>  
**Cc:** SLA Executive Support <[SLAExecutiveSupport@act.gov.au](mailto:SLAExecutiveSupport@act.gov.au)>  
**Subject:** FOR PRIORITY APPROVAL DUE 05/10 Ministerial correspondence re Annual Report 2022-23

**OFFICIAL**

Hi Michelle

Please find attached ministerial for your urgent review/approval.

Due 05/10

Kind regards,

**Kath Macpherson** (she/her)

Senior Director | Office of the CEO

Available via Microsoft Teams | **W:** (02) 620 79497

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**From:** Lees, Karen <[Karen.Lees@act.gov.au](mailto:Karen.Lees@act.gov.au)>  
**Sent:** Thursday, October 5, 2023 1:47 PM  
**To:** SLA Executive Support <[SLAExecutiveSupport@act.gov.au](mailto:SLAExecutiveSupport@act.gov.au)>  
**Cc:** Vassallo, Aimee <[Aimee.Vassallo@act.gov.au](mailto:Aimee.Vassallo@act.gov.au)>  
**Subject:** Ministerial correspondence re Annual Report 2022-23

**OFFICIAL**

Good morning

The ministerial brief and associated attachments in relation to tabling of the SLA Annual Report 2022-23 are saved in the folder (attached).

Could you please progress to Michelle (and JD) for clearance?

Do you need me to do anything else or do you action this after MC and JD have cleared it?

Thank you.

Regards  
Karen

**Karen Lees**

Governance and Reporting Manager

**T:** 70118

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**To:** Minister for Housing and Suburban  
Development

Tracking No.: 23/95345

**CC:** Chief Minister  
Director-General, Environment, Planning and Sustainable Development  
Directorate**From:** Chief Executive Officer, Suburban Land Agency**Subject:** Suburban Land Agency Annual Report 2022-23**Critical Date:** 11 October 2023**Critical Reason:** The Annual Report is due to be submitted to the Legislative Assembly by  
12 October 2023.**Purpose**

To provide you with the Suburban Land Agency's Annual Report and seek your agreement to sign the letter to Speaker of the ACT Legislative Assembly to circulate the Annual Report.

**Recommendations**

That you:

1. **Note** the Suburban Land Agency Annual Report 2022-23 (Attachment A);  
**Noted / Please Discuss**
2. **Agree** to table the Annual Report in the ACT Legislative Assembly by  
13 October 2023; and  
**Agreed / Not Agreed / Please Discuss**
3. **Sign** the letter to the Speaker at Attachment B.  
**Signed / Not Signed / Please Discuss**

Yvette Berry MLA

Minister's Office Feedback

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## **Background**

1. The Suburban Land Agency (SLA) prepared the 2022-23 Annual Report (Annual Report) in accordance with Section 7(2) of the *Annual Report (Government Agencies) Act 2004* (the Act) and the *Annual Reports (Government Agencies) Directions 2023*.

## **Issues**

2. The Annual Report is provided for your information at Attachment A.
3. Section 13 of the Act provides that:
  - a. 'The responsible Minister must present the Annual Report to the ACT Legislative Assembly within 15 weeks of the end of the reporting year', in this instance, Friday 13 October 2023.
4. Subject to your agreement to table the report, SLA's Annual Report printer, Bytes n' Colours, will deliver 35 hard copies of the Annual Report, under embargo, to the ACT Legislative Assembly on Thursday, 12 October 2023.
5. A letter from you to the Speaker, to accompany the hard copy reports, is provided for signature at Attachment B.

## **Financial Implications**

6. Not applicable.

## **Consultation**

### Internal

7. SLA Executive and Board reviewed and approved the Annual Report.

### Cross Directorate

8. The ACT Audit Office have reviewed and provided close and limited assurance reports for specific sections of the Annual Report.

### External

9. Not applicable.

## **Work Health and Safety**

10. Not applicable.

## **Benefits/Sensitivities**

11. Annual Report Hearings will be held between 13 and 24 November 2023.

## **Communications, media and engagement implications**

12. Not applicable.

Signatory Name: John Dietz  
Action Officer: Aimee Vassallo

Phone: ext 57346  
Phone: ext 54040

**Attachments**

<b>Attachment</b>	<b>Title</b>
Attachment A	Suburban Land Agency 2022-23 Annual Report
Attachment B	Letter to the Speaker



**Yvette Berry MLA**  
Deputy Chief Minister  
Minister for Early Childhood Development  
Minister for Education and Youth Affairs  
Minister for Housing and Suburban Development  
Minister for Women  
Minister for the Prevention of Domestic and Family Violence  
Minister for Sport and Recreation

Member for Ginninderra

Ms Joy Burch MLA  
Speaker  
ACT Legislative Assembly  
London Circuit  
CANBERRA ACT 2601

Our ref: 23/95345

Dear Madam Speaker

Pursuant to section 13 of the *Annual Reports (Government Agencies) Act 2004*, I enclose 35 copies of the SLA 2022-23 Annual Report for circulation to Members of the Legislative Assembly.

Your assistance in this matter is appreciated.

Yours sincerely

Yvette Berry MLA  
Deputy Chief Minister  
13 October 2023

ACT Legislative Assembly London Circuit, GPO Box 1020, Canberra ACT 2601

+61 2 6205 0233

berry@act.gov.au

@YvetteSBerry

YvetteSBerry

Yvette\_berry\_mla

## Brougham-Pratt, Charlotte

---

**From:** EPSDD DLO  
**Sent:** Friday, 13 October 2023 2:45 PM  
**To:** CMTEDD, Assembly Coordination  
**Cc:** EPSDD DLO  
**Subject:** Letters to the Speaker - 2022-23 SLA Annual Report Embargo  
**Attachments:** Letter to the Speaker.pdf; Attachment A - SLA Annual Report 2022-23.pdf

**Importance:** High

**Categories:** Kath

OFFICIAL

Good afternoon team,

Please find attached, the signed letter to the Speaker and the SLA 2022-23 Annual Report for embargo.

Thank you.

Best,

Ray

**Ray Ren | Directorate Liaison Officer**

: [Ray Ren](tel:0262071181) | E: [EPSDDDLO@act.gov.au](mailto:EPSDDDLO@act.gov.au) | P: (02) 6207 1181

Chief Minister (City Renewal Authority & Suburban Land Agency)

Minister for the Environment | Minister for Heritage | Minister for Sustainable Building and Construction

Environment, Planning and Sustainable Development Directorate | ACT Government | ACT Legislative Assembly

 *Please consider the environment before printing this email. If printing is necessary, print double-sided and black and white.*



## Brougham-Pratt, Charlotte

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**From:** Vassallo, Aimee  
**Sent:** Thursday, 12 October 2023 5:10 PM  
**To:** CMTEDD, Assembly Coordination; EPSDD, SLA Governance  
**Cc:** SLA Executive Support  
**Subject:** Re: For Advice: 2022-23 Annual Reports Letter to the Speaker

**Categories:** Kath

Hi Rachel,

Yes, a letter was provided to the Minister last week.

Kind regards  
Aimee

---

**From:** CMTEDD, Assembly Coordination <AssemblyCoordination@act.gov.au>  
**Sent:** Thursday, 12 October 2023 16:27  
**To:** Vassallo, Aimee <Aimee.Vassallo@act.gov.au>; EPSDD, SLA Governance <SLAGovernance@act.gov.au>  
**Subject:** For Advice: 2022-23 Annual Reports Letter to the Speaker

**OFFICIAL**

Good afternoon

We have received the SLA Annual Report for embargo – thank you!

Can you advise if you have provided the Minister with a letter to the Speaker for out of session circulation?

Many thanks

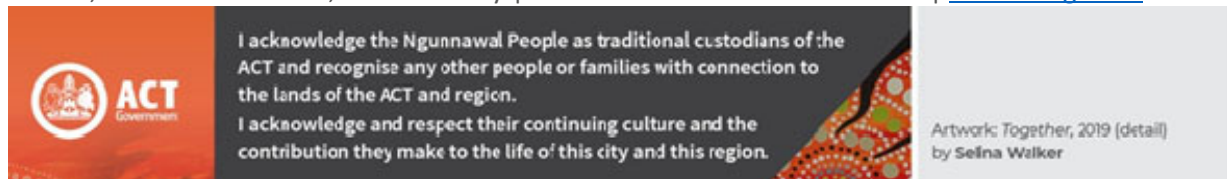
Rachel

**Rachel Gilks | Acting Director, Assembly Coordination**

Phone: Via TEAMS or 02 6207 6472 | Email: [assemblycoordination@act.gov.au](mailto:assemblycoordination@act.gov.au)

**Cabinet, Assembly and Government Business | Chief Minister, Treasury and Economic Development Directorate | ACT Government**

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**From:** Vassallo, Aimee <Aimee.Vassallo@act.gov.au>  
**Sent:** Thursday, September 7, 2023 10:09 AM  
**To:** CMTEDD, Assembly Coordination <AssemblyCoordination@act.gov.au>  
**Cc:** Barrera, Maddison <Maddison.Barrera@act.gov.au>  
**Subject:** FW: For Karen: For Advice: 2022-23 Annual Reports Embargo

**OFFICIAL**

Hi Maddison

Can you please make sure SLAGovernance and myself are included on these emails? At the moment we are reliant on colleagues forwarding them on.

Thanks!

**Aimee Vassallo**

Senior Director | Governance

Available via Microsoft Teams | **M:** [REDACTED]

Managing work flexibly – I may send and respond to emails out of hours – there is no expectation on you to do the same.



**From:** CMTEDD, Assembly Coordination <[AssemblyCoordination@act.gov.au](mailto:AssemblyCoordination@act.gov.au)>

**Sent:** Thursday, 7 September 2023 9:56 AM

**To:** ACT Health Annual Report <[ACTHealthAnnualReport@act.gov.au](mailto:ACTHealthAnnualReport@act.gov.au)>; ACT Policing AR <[ACT-MPP-AnnualReport@afp.gov.au](mailto:ACT-MPP-AnnualReport@afp.gov.au)>; ACT-MPP-Ministerial <[ACT-MPP-Ministerial@afp.gov.au](mailto:ACT-MPP-Ministerial@afp.gov.au)>; [actombo@ombudsman.gov.au](mailto:actombo@ombudsman.gov.au); Agius, Jacqueline <[Jacqueline.Agius@worksafe.act.gov.au](mailto:Jacqueline.Agius@worksafe.act.gov.au)>; [\[redacted\]@iconwater.com.au](mailto:[redacted]@iconwater.com.au); [\[redacted\]@legalaidact.org.au](mailto:[redacted]@legalaidact.org.au); [\[redacted\]@legalaidact.org.au](mailto:[redacted]@legalaidact.org.au); (Legal Aid) [\[redacted\]@legalaidact.org.au](mailto:[redacted]@legalaidact.org.au); Bourne, Sarah <[Sarah.Bourne@act.gov.au](mailto:Sarah.Bourne@act.gov.au)>; Budavari, Rosemary <[Rosemary.Budavari@act.gov.au](mailto:Rosemary.Budavari@act.gov.au)>; Buik, Jessica (Health) <[Jessica.Buik@act.gov.au](mailto:Jessica.Buik@act.gov.au)>; Butchart, Rebecca <[Rebecca.Butchart@act.gov.au](mailto:Rebecca.Butchart@act.gov.au)>; Camporedo, Reynaida <[Reynaida.Camporedo@act.gov.au](mailto:Reynaida.Camporedo@act.gov.au)>; 'Catherine Shih' <[Catherine.Shih@actleave.act.gov.au](mailto:Catherine.Shih@actleave.act.gov.au)>; Christine Miller (ACT LSA) <[Christine.Miller@actleave.act.gov.au](mailto:Christine.Miller@actleave.act.gov.au)>; CIT\_MAG <[CIT\\_MAG@cit.edu.au](mailto:CIT_MAG@cit.edu.au)>; CMTEDD Reporting <[CMTEDDReporting@act.gov.au](mailto:CMTEDDReporting@act.gov.au)>; CMTEDD Webmaster <[CMTEDD.Webmaster@act.gov.au](mailto:CMTEDD.Webmaster@act.gov.au)>; Codd, Fiona <[Fiona.Codd@act.gov.au](mailto:Fiona.Codd@act.gov.au)>; Cole, Chris (CMCD) <[ChrisJ.Cole@act.gov.au](mailto:ChrisJ.Cole@act.gov.au)>; [\[redacted\]@cit.edu.au](mailto:[redacted]@cit.edu.au); Connor, Rohan <[Rohan.Connor@act.gov.au](mailto:Rohan.Connor@act.gov.au)>; Courtney-Bailey, Pip <[Pip.Courtney-Bailey@act.gov.au](mailto:Pip.Courtney-Bailey@act.gov.au)>; CSD Annual Report <[CSDAnnualReport@act.gov.au](mailto:CSDAnnualReport@act.gov.au)>; CSD Cabinet Mailbox <[CSDCabinetMailbox@act.gov.au](mailto:CSDCabinetMailbox@act.gov.au)>; Cumming, Angela <[Angela.Cumming@act.gov.au](mailto:Angela.Cumming@act.gov.au)>; Cuzner, Jane <[Jane.Cuzner@act.gov.au](mailto:Jane.Cuzner@act.gov.au)>; Davis, Imogen <[Imogen.Davis@act.gov.au](mailto:Imogen.Davis@act.gov.au)>; Dickson, Kirilly <[Kirilly.Dickson@act.gov.au](mailto:Kirilly.Dickson@act.gov.au)>; [\[redacted\]@trainingfund.com.au](mailto:[redacted]@trainingfund.com.au); Dunbar, Brien <[Brien.Dunbar@act.gov.au](mailto:Brien.Dunbar@act.gov.au)>; Elton, Jaime <[Jaime.Elton@act.gov.au](mailto:Jaime.Elton@act.gov.au)>; EPSDD Performance Team <[EPSDDPerformance@act.gov.au](mailto:EPSDDPerformance@act.gov.au)>; EPSDDWeb <[EPSDDWeb@act.gov.au](mailto:EPSDDWeb@act.gov.au)>; ETD Annual Report <[ETDAnnualReport@act.gov.au](mailto:ETDAnnualReport@act.gov.au)>; Fallon, Liam <[Liam.Fallon@act.gov.au](mailto:Liam.Fallon@act.gov.au)>; Fletcher, John (Health) <[John.Fletcher@act.gov.au](mailto:John.Fletcher@act.gov.au)>; Furner, Karen <[Karen.Furner@act.gov.au](mailto:Karen.Furner@act.gov.au)>; Garrisson, Peter <[Peter.Garrisson@act.gov.au](mailto:Peter.Garrisson@act.gov.au)>; [\[redacted\]@legalaidact.org.au](mailto:[redacted]@legalaidact.org.au); Goth, Kathy <[Kathy.Goth@act.gov.au](mailto:Kathy.Goth@act.gov.au)>; Griffiths-Cook, Jodie <[Jodie.Griffiths-Cook@act.gov.au](mailto:Jodie.Griffiths-Cook@act.gov.au)>; Halls, Luke <[Luke.Halls@act.gov.au](mailto:Luke.Halls@act.gov.au)>; Hengst, Darren <[Darren.Hengst@act.gov.au](mailto:Darren.Hengst@act.gov.au)>; Henry, Tracey <[Tracey.Henry@act.gov.au](mailto:Tracey.Henry@act.gov.au)>; Hickey, Scott <[Scott.Hickey@act.gov.au](mailto:Scott.Hickey@act.gov.au)>; Holmes, Lisa <[Lisa.Holmes@act.gov.au](mailto:Lisa.Holmes@act.gov.au)>; Hughes, Melinda <[Melinda.Hughes@act.gov.au](mailto:Melinda.Hughes@act.gov.au)>; ICRC <[ICRC@act.gov.au](mailto:ICRC@act.gov.au)>; Imalka, Amali (Health) <[Amali.Imalka@act.gov.au](mailto:Amali.Imalka@act.gov.au)>; Integrity Info <[info@integrity.act.gov.au](mailto:info@integrity.act.gov.au)>; Isaacson, Nicole <[Nicole.Isaacson@act.gov.au](mailto:Nicole.Isaacson@act.gov.au)>; JACSMedia <[JACSMedia@act.gov.au](mailto:JACSMedia@act.gov.au)>; Johnston, Jaimie <[Jaimie.Johnston@act.gov.au](mailto:Jaimie.Johnston@act.gov.au)>; Jones, Greg (Health) <[Greg.Jones@act.gov.au](mailto:Greg.Jones@act.gov.au)>; Jones, Sarah (Health) <[Sarah.Jones@act.gov.au](mailto:Sarah.Jones@act.gov.au)>; Josan, Angela <[Angela.Josan@courts.act.gov.au](mailto:Angela.Josan@courts.act.gov.au)>; Kearney, Christine <[Christine.Kearney@act.gov.au](mailto:Christine.Kearney@act.gov.au)>; Krajina, Danielle <[Danielle.Krajina@act.gov.au](mailto:Danielle.Krajina@act.gov.au)>; Liddicoat, Phil <[Phil.Liddicoat@act.gov.au](mailto:Phil.Liddicoat@act.gov.au)>; Ligeros, Ria <[Ria.Ligeros@act.gov.au](mailto:Ria.Ligeros@act.gov.au)>; Lind, Judy <[Judy.Lind@integrity.act.gov.au](mailto:Judy.Lind@integrity.act.gov.au)>; Maniacherry, Ponnu <[Ponnu.Maniacherry@act.gov.au](mailto:Ponnu.Maniacherry@act.gov.au)>; Matz, Fiona <[Fiona.Matz@parliament.act.gov.au](mailto:Fiona.Matz@parliament.act.gov.au)>; Mayo, Tracy <[Tracy.Mayo@act.gov.au](mailto:Tracy.Mayo@act.gov.au)>; Minty, Rebecca <[Rebecca.Minty@act.gov.au](mailto:Rebecca.Minty@act.gov.au)>; Moon, Alison <[Alison.Moon@act.gov.au](mailto:Alison.Moon@act.gov.au)>; Morris, Dorena <[Dorena.Morris@act.gov.au](mailto:Dorena.Morris@act.gov.au)>; Nash, Sarah <[Sarah.Nash@act.gov.au](mailto:Sarah.Nash@act.gov.au)>; Nguyen, Oanh <[Oanh.Nguyen@act.gov.au](mailto:Oanh.Nguyen@act.gov.au)>; Nicholls, Tina <[Tina.Nicholls@act.gov.au](mailto:Tina.Nicholls@act.gov.au)>; Nixon, Dawn <[Dawn.Nixon@worksafe.act.gov.au](mailto:Dawn.Nixon@worksafe.act.gov.au)>; Online and Design <[onlineanddesign@act.gov.au](mailto:onlineanddesign@act.gov.au)>; Orubuloye, Madeleine (Health) <[Madeleine.Orubuloye@act.gov.au](mailto:Madeleine.Orubuloye@act.gov.au)>; Perkins, Anita <[Anita.Perkins@act.gov.au](mailto:Anita.Perkins@act.gov.au)>; Phillips, Ian <[Ian.Phillips@act.gov.au](mailto:Ian.Phillips@act.gov.au)>; [\[redacted\]@cit.edu.au](mailto:[redacted]@cit.edu.au); Plunkett-Cole, Nicola <[Nicola.Plunkett-Cole@act.gov.au](mailto:Nicola.Plunkett-Cole@act.gov.au)>; Pond, Aleks (Health) <[Aleks.Pond@act.gov.au](mailto:Aleks.Pond@act.gov.au)>; Price, Ruth <[Ruth.Price@act.gov.au](mailto:Ruth.Price@act.gov.au)>; PSM

<[PSM@act.gov.au](mailto:PSM@act.gov.au)>; Pulford, Nikki <[Nikki.Pulford@act.gov.au](mailto:Nikki.Pulford@act.gov.au)>; Randall, Nicole <[Nicole.Randall@act.gov.au](mailto:Nicole.Randall@act.gov.au)>; Reece, Jayne <[Jayne.Reece@courts.act.gov.au](mailto:Jayne.Reece@courts.act.gov.au)>; Reichstein, Megan <[Megan.Reichstein@act.gov.au](mailto:Megan.Reichstein@act.gov.au)>; Reis, Sarah <[Sarah.Reis@act.gov.au](mailto:Sarah.Reis@act.gov.au)>; [REDACTED] <[\[REDACTED\]@afp.gov.au](mailto:[REDACTED]@afp.gov.au)>; Robertson, David <[David.Robertson@act.gov.au](mailto:David.Robertson@act.gov.au)>; Salisbury, Kim <[Kim.Salisbury@act.gov.au](mailto:Kim.Salisbury@act.gov.au)>; Sharma, Ajay <[Ajay.Sharma@act.gov.au](mailto:Ajay.Sharma@act.gov.au)>; Shepherd, Jackii <[Jackii.Shepherd@worksafe.act.gov.au](mailto:Jackii.Shepherd@worksafe.act.gov.au)>; Shields, Penny <[Penny.Shields@act.gov.au](mailto:Penny.Shields@act.gov.au)>; Song, Yang <[Yang.Song@act.gov.au](mailto:Yang.Song@act.gov.au)>; Spence, Rohan <[Rohan.Spence@act.gov.au](mailto:Rohan.Spence@act.gov.au)>; Stanton, Brett <[Brett.Stanton@act.gov.au](mailto:Brett.Stanton@act.gov.au)>; Sweeney, Liz <[Liz.Sweeney@worksafe.act.gov.au](mailto:Liz.Sweeney@worksafe.act.gov.au)>; Taylor, Andrew <[andrew.taylor@act.gov.au](mailto:andrew.taylor@act.gov.au)>; TCCS\_Cabinet <[TCCS.Cabinet@act.gov.au](mailto:TCCS.Cabinet@act.gov.au)>; TCCS\_GBS Governance <[TCCS.GBSGovernance@act.gov.au](mailto:TCCS.GBSGovernance@act.gov.au)>; Thompson, Kirsten <[Kirsten.Thompson@act.gov.au](mailto:Kirsten.Thompson@act.gov.au)>; Walsh, Jack <[Jack.Walsh@act.gov.au](mailto:Jack.Walsh@act.gov.au)>; Watchirs, Helen <[Helen.Watchirs@act.gov.au](mailto:Helen.Watchirs@act.gov.au)>; Weier, Annette <[Annette.Weier@act.gov.au](mailto:Annette.Weier@act.gov.au)>; Whelan, Georgeina <[Georgeina.Whelan@act.gov.au](mailto:Georgeina.Whelan@act.gov.au)>; Wickman, Dani <[Dani.Wickman@act.gov.au](mailto:Dani.Wickman@act.gov.au)>; Wilson, Chris <[Chris.Wilson@act.gov.au](mailto:Chris.Wilson@act.gov.au)>; Zerial, Annette <[Annette.Zerial@act.gov.au](mailto:Annette.Zerial@act.gov.au)>

**Cc:** CMTEDD, Assembly Coordination <[AssemblyCoordination@act.gov.au](mailto:AssemblyCoordination@act.gov.au)>; Access Canberra Government Business & Coordination <[AccessCanberraGBC@act.gov.au](mailto:AccessCanberraGBC@act.gov.au)>; GovernmentBusinessHealth <[GovernmentBusinessHealth@act.gov.au](mailto:GovernmentBusinessHealth@act.gov.au)>; JACS Cabinet and Assembly <[JACSCabinetandAssembly@act.gov.au](mailto:JACSCabinetandAssembly@act.gov.au)>; EDU Cabinet Liaison Officer <[EDUCabinet@act.gov.au](mailto:EDUCabinet@act.gov.au)>; TCCS\_AssemblyLiaison <[TCCS.AssemblyLiaison@act.gov.au](mailto:TCCS.AssemblyLiaison@act.gov.au)>; CSD Ministerial and Government Services <[CSDMAGS@act.gov.au](mailto:CSDMAGS@act.gov.au)>; EPSD Government Services <[EPSDGovernmentServices@act.gov.au](mailto:EPSDGovernmentServices@act.gov.au)>; Canberra Health Services Ministerial <[CHS.Ministerial@act.gov.au](mailto:CHS.Ministerial@act.gov.au)>; MPC Cabinet <[MPCCabinet@act.gov.au](mailto:MPCCabinet@act.gov.au)>

**Subject:** For Advice: 2022-23 Annual Reports Embargo

**OFFICIAL**

Hi all

Annual reports will be embargoed on 13 October 2023. To help the Assembly and Business Coordination Team with the process we ask that you please provide the following information in the tables below for your relevant report:

- Provide their name, contact details of who will be delivering the reports; and
- Provide us with the likely day of embargo.

If you could come back to me by **COB Friday, 15 September 2023**.

Thanks in advance.

Maddison

**Maddison Barrera | A/g Assistant Director | Assembly Coordination**

Email: [Maddison.Barrera@act.gov.au](mailto:Maddison.Barrera@act.gov.au) P: Via Teams

**Cabinet, Assembly & Government Business | Policy & Cabinet | Chief Minister, Treasury & Economic Development**

Level 5, 220 London Circuit ACT 2600

 Please consider the environment before printing this e-mail.

## Brougham-Pratt, Charlotte

---

**From:** Dietz, John  
**Sent:** Thursday, 5 October 2023 4:53 PM  
**To:** Macpherson, Katherine  
**Cc:** SLA Executive Support  
**Subject:** RE: FOR APPROVAL: Annual Report 2022-23 Approval

**Categories:** Kath

OFFICIAL

Thanks very much Kath,

As per our discussion yesterday – I provided you the authority to approve the final annual report on my behalf, as per the below email.

Cheers

**John Dietz**  
Chief Executive Officer

**T:** 02 6205 7346 | **M:** [REDACTED]

**Suburban Land Agency | ACT Government**

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**AGGRESSION OR VIOLENCE.  
IT'S NOT PART OF THE JOB.**

**Workplace violence  
is never okay.**

This email, and any attachments, may be confidential and also privileged. If you are not the intended recipient please notify the sender and delete all copies of this transmission along with any attachments immediately. You should not copy or use it for any purpose, nor disclose its contents to any other person.

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**From:** Macpherson, Katherine <Katherine.Macpherson@act.gov.au>  
**Sent:** Thursday, October 5, 2023 11:54 AM  
**To:** Dietz, John <John.Dietz@act.gov.au>  
**Cc:** SLA Executive Support <SLAExecutiveSupport@act.gov.au>  
**Subject:** FOR APPROVAL: Annual Report 2022-23 Approval

OFFICIAL

Hi John

As discussed and as per our discussion yesterday morning, can you please confirm you are happy for me to approve annual report on your behalf noting it has been reviewed by Karen Lees, Aimee Vassallo, Ross Syme (financials), Michelle Caulfield and myself.

Thanks so much

Kind regards,

**Kath Macpherson** (she/her)

Senior Director | Office of the CEO

Available via Microsoft Teams | **W:** (02) 620 79497

**Suburban Land Agency | ACT Government**

480 Northbourne Avenue, Dickson ACT 2602 | GPO Box 158 Canberra ACT 2601

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---

**From:** Macpherson, Katherine <[Katherine.Macpherson@act.gov.au](mailto:Katherine.Macpherson@act.gov.au)>

**Sent:** Thursday, October 5, 2023 9:17 AM

**To:** Lees, Karen <[Karen.Lees@act.gov.au](mailto:Karen.Lees@act.gov.au)>

**Cc:** Vassallo, Aimee <[Aimee.Vassallo@act.gov.au](mailto:Aimee.Vassallo@act.gov.au)>

**Subject:** Annual Report 2022-23 Approval

OFFICIAL

Hi Karen

Confirmed as per our discussions that Michelle and I discussed with John yesterday morning and he was happy for me to approve the annual report on his behalf, noting it had been reviewed by yourself, Aimee, Ross and Michelle prior to me reviewing. I'll ask him to send me through an email to this effect when he gets a chance.

Please progress version I approved yesterday.

Kind regards,

**Kath Macpherson** (she/her)

Senior Director | Office of the CEO

Available via Microsoft Teams | **W:** (02) 620 79497

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## Brougham-Pratt, Charlotte

---

**From:** Bulless, Neil  
**Sent:** Friday, 13 October 2023 2:49 PM  
**To:** SLA Executive Support  
**Subject:** RE: FOR URGENT AWARENESS: SLA letter to the Speaker not yet signed - OOS Circulation of SLA Annual Report

**Categories:** Kath

OFFICIAL: Sensitive

Great thks

---

**From:** Macpherson, Katherine <Katherine.Macpherson@act.gov.au> **On Behalf Of** SLA Executive Support  
**Sent:** Friday, October 13, 2023 2:45 PM  
**To:** Bulless, Neil <Neil.Bulless@act.gov.au>; SLA Executive Support <SLAExecutiveSupport@act.gov.au>  
**Subject:** RE: FOR URGENT AWARENESS: SLA letter to the Speaker not yet signed - OOS Circulation of SLA Annual Report

OFFICIAL: Sensitive

It's just been signed – crises averted

Kind regards,

**Kath Macpherson** (she/her)

Senior Director | Office of the CEO

Available via Microsoft Teams | **W:** (02) 620 79497

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---

**From:** Bulless, Neil <[Neil.Bulless@act.gov.au](mailto:Neil.Bulless@act.gov.au)>

**Sent:** Friday, October 13, 2023 2:44 PM

**To:** SLA Executive Support <[SLAExecutiveSupport@act.gov.au](mailto:SLAExecutiveSupport@act.gov.au)>

**Subject:** RE: FOR URGENT AWARENESS: SLA letter to the Speaker not yet signed - OOS Circulation of SLA Annual Report

OFFICIAL: Sensitive

Thks Kath

---

**From:** Macpherson, Katherine <[Katherine.Macpherson@act.gov.au](mailto:Katherine.Macpherson@act.gov.au)> **On Behalf Of** SLA Executive Support  
**Sent:** Friday, October 13, 2023 2:43 PM  
**To:** Bulless, Neil <[Neil.Bulless@act.gov.au](mailto:Neil.Bulless@act.gov.au)>; SLA Executive Support <[SLAExecutiveSupport@act.gov.au](mailto:SLAExecutiveSupport@act.gov.au)>  
**Subject:** RE: FOR URGENT AWARENESS: SLA letter to the Speaker not yet signed - OOS Circulation of SLA Annual Report

OFFICIAL: Sensitive

Hi Neil

Yes DLO has called multiple times. I've just had a response from COS who advises it should be signed shortly. We provided (as we were supposed to) on 6 October

Kind regards,

**Kath Macpherson** (she/her)

Senior Director | Office of the CEO

Available via Microsoft Teams | **W:** (02) 620 79497

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---

**From:** Bulless, Neil <[Neil.Bulless@act.gov.au](mailto:Neil.Bulless@act.gov.au)>

**Sent:** Friday, October 13, 2023 2:41 PM

**To:** SLA Executive Support <[SLAExecutiveSupport@act.gov.au](mailto:SLAExecutiveSupport@act.gov.au)>

**Subject:** RE: FOR URGENT AWARENESS: SLA letter to the Speaker not yet signed - OOS Circulation of SLA Annual Report

OFFICIAL: Sensitive

Thks Kath – have we called the Office? When was the pack sent to Min?

---

**From:** Macpherson, Katherine <[Katherine.Macpherson@act.gov.au](mailto:Katherine.Macpherson@act.gov.au)> **On Behalf Of** SLA Executive Support

**Sent:** Friday, October 13, 2023 2:30 PM

**To:** Bulless, Neil <[Neil.Bulless@act.gov.au](mailto:Neil.Bulless@act.gov.au)>; Dietz, John <[John.Dietz@act.gov.au](mailto:John.Dietz@act.gov.au)>; Gilbert, SallyL

<[SallyL.Gilbert@act.gov.au](mailto:SallyL.Gilbert@act.gov.au)>

Cc: Vassallo, Aimee <[Aimee.Vassallo@act.gov.au](mailto:Aimee.Vassallo@act.gov.au)>

**Subject:** FW: FOR URGENT AWARENESS: SLA letter to the Speaker not yet signed - OOS Circulation of SLA Annual Report

**Importance:** High

OFFICIAL: Sensitive

FYI – please see below re: annual report. DLO has followed up multiple times with Minister’s Office and I have reached out to COS directly so hopefully we get some movement.

Thanks

Kind regards,

**Kath Macpherson** (she/her)

Senior Director | Office of the CEO

Available via Microsoft Teams | **W:** (02) 620 79497

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---

**From:** EPSDD DLO <[EPSDDDL0@act.gov.au](mailto:EPSDDDL0@act.gov.au)>

**Sent:** Friday, October 13, 2023 2:22 PM

**To:** SLA Executive Support <[SLAExecutiveSupport@act.gov.au](mailto:SLAExecutiveSupport@act.gov.au)>; EPSDDExecutiveOffice <[EPSDDExecutiveOffice@act.gov.au](mailto:EPSDDExecutiveOffice@act.gov.au)>

**Cc:** Ponton, Ben <[Ben.Ponton@act.gov.au](mailto:Ben.Ponton@act.gov.au)>; EPSDD DLO <[EPSDDDL0@act.gov.au](mailto:EPSDDDL0@act.gov.au)>; EPSD Government Services <[EPSDGovernmentServices@act.gov.au](mailto:EPSDGovernmentServices@act.gov.au)>; O'Neill, Carolyn <[Carolyn.O'Neill@act.gov.au](mailto:Carolyn.O'Neill@act.gov.au)>

**Subject:** FW: FOR URGENT AWARENESS: SLA letter to the Speaker not yet signed - OOS Circulation of SLA Annual Report

**Importance:** High

OFFICIAL: Sensitive

Hi teams – the SLA’s letter to the Speaker for circulating out of session the 2022-23 Annual Report, has still not been signed by Minister Berry.

I have reached out to the CMTEDD Assembly Coordination team and have been advised they have discussed this with Chamber Support.

Rather than remove all of the SLA Annual Reports from the circulation piles, the Assembly Coord team will provide a note to the Speaker that the letter has not been received.

The below email advising this has been forwarded to the Berry Office for their awareness.

Please pass this information on to those in your team who need to know.

Ben – for your awareness as well.

Kind regards  
Michelle

**Michelle O'Donnell | Directorate Liaison Officer**

Office of Minister Yvette Berry MLA | Office of Minister Shane Rattenbury MLA

Phone: (02) 6205 5591 or MS Teams | Email: [EPSDDDL0@act.gov.au](mailto:EPSDDDL0@act.gov.au)

Environment, Planning and Sustainable Development Directorate | ACT Government

Level 4 Snow Gum, 480 Northbourne Avenue Dickson ACT 2602 | GPO Box 158 Canberra ACT 2601

[www.environment.act.gov.au](http://www.environment.act.gov.au) | [www.planning.act.gov.au](http://www.planning.act.gov.au)

*I acknowledge the Ngunnawal people as traditional custodians of the ACT and recognise any other people or families with connection to the lands of the ACT and region.*

*I acknowledge and respect their continuing culture and the contribution they make to the life of this city and this region.*

---

**From:** EPSDD DLO <[EPSDDDL0@act.gov.au](mailto:EPSDDDL0@act.gov.au)>

**Sent:** Friday, October 13, 2023 2:13 PM

**To:** Hobbs, Rebecca <[Rebecca.Hobbs@act.gov.au](mailto:Rebecca.Hobbs@act.gov.au)>

**Cc:** EPSDD DLO <[EPSDDDL0@act.gov.au](mailto:EPSDDDL0@act.gov.au)>; BERRY <[BERRY@act.gov.au](mailto:BERRY@act.gov.au)>

**Subject:** FOR URGENT AWARENESS: SLA letter to the Speaker - OOS Circulation of SLA Annual Report

**Importance:** High

**OFFICIAL: Sensitive**

Hi Bec

The CMTEDD Assembly Coord team has advised Chamber Support will be circulating the Annual Reports out of session at **3pm today**.

As the SLA's letter to the Speaker has still not been signed by Minister Berry, the Assembly Coord team has advised that, rather than remove all of the SLA reports from the circulation piles, they are going to provide a note to the Speaker advising that the SLA Annual Report letter has not been received.

Thanks so much.

Kind regards  
Michelle

**Michelle O'Donnell | Directorate Liaison Officer**

Office of Minister Yvette Berry MLA | Office of Minister Shane Rattenbury MLA

Phone: (02) 6205 5591 or MS Teams | Email: [EPSDDDL0@act.gov.au](mailto:EPSDDDL0@act.gov.au)

Environment, Planning and Sustainable Development Directorate | ACT Government

Level 4 Snow Gum, 480 Northbourne Avenue Dickson ACT 2602 | GPO Box 158 Canberra ACT 2601

[www.environment.act.gov.au](http://www.environment.act.gov.au) | [www.planning.act.gov.au](http://www.planning.act.gov.au)

*I acknowledge the Ngunnawal people as traditional custodians of the ACT and recognise any other people or families with connection to the lands of the ACT and region.*

*I acknowledge and respect their continuing culture and the contribution they make to the life of this city and this region.*

## Brougham-Pratt, Charlotte

---

**From:** EPSDD DLO  
**Sent:** Friday, 13 October 2023 2:52 PM  
**To:** Dietz, John; Vassallo, Aimee  
**Cc:** Ponton, Ben; SLA Executive Support; EPSD Government Services; EPSDD DLO; EPSDD Performance Team  
**Subject:** SIGNED - SLA Brief – Suburban Land Agency Annual Report 2022-23 - 23-95345  
**Attachments:** 23\_95345 Ministerial-Information Brief - Berry - Suburban Land Agency Annual Report 2022-23.obr

**Categories:** Kath

OFFICIAL

Good afternoon,

Please note Minister Berry has signed the info brief and letter to Speaker re Suburban Land Agency Annual Report 2022-23 - 23-95345.

Letter/AR has been circulated to Speaker via Assembly Coord team.

Made it!

Thank you.

Best,

Ray

**Ray Ren | Directorate Liaison Officer**

: [Ray Ren](tel:0262071181) | E: [EPSDDLO@act.gov.au](mailto:EPSDDLO@act.gov.au) | P: (02) 6207 1181

Chief Minister (City Renewal Authority & Suburban Land Agency)

Minister for the Environment | Minister for Heritage | Minister for Sustainable Building and Construction

Environment, Planning and Sustainable Development Directorate | ACT Government | ACT Legislative Assembly



*Please consider the environment before printing this email. If printing is necessary, print double-sided and black and white.*



---

**From:** EPSD Government Services <[EPSDGovernmentServices@act.gov.au](mailto:EPSDGovernmentServices@act.gov.au)>  
**Sent:** Friday, October 6, 2023 12:18 PM  
**To:** EPSDD DLO <[EPSDDLO@act.gov.au](mailto:EPSDDLO@act.gov.au)>; Ponton, Ben <[Ben.Ponton@act.gov.au](mailto:Ben.Ponton@act.gov.au)>  
**Subject:** MICHELLE: 20231011 - SLA Brief – Suburban Land Agency Annual Report 2022-23 - 23-95345

OFFICIAL

Hi Michelle

Please find attached the Brief for Minister Berry – Cleared by SLA CEO.

**Critical Date:** 11 October 2023

---

**Critical Reason:** The Annual Report is due to be submitted to the Legislative Assembly by 12 October 2023.

---

CC:Chief Minister, DG EPSDD

@Ponton, Ben – for your awareness

Kind Regards,

**Yukiko Ireland** | Coordination and Support Officer, Government Services

Email: [EPSDGovernmentServices@act.gov.au](mailto:EPSDGovernmentServices@act.gov.au)

Environment, Planning and Sustainable Development Directorate | ACT Government  
Level 4 (Snow Gum), 480 Northbourne Ave, DICKSON | GPO Box 158 Canberra ACT 2601

## Brougham-Pratt, Charlotte

---

**From:** Piper, Mayumi  
**Sent:** Friday, 15 March 2024 3:19 PM  
**To:** Lee, Joey  
**Cc:** Gillman, Craig; Bulless, Neil; Holt, Nicholas  
**Subject:** FW: Media inquiry: \$50m Suburban Land Agency

OFFICIAL

Hi Joey

As mentioned on the phone, Kaarin at CMO will hopefully seek an answer from Treasury. But wanted to give you a heads up in case I need to come back to you.

Will keep you posted either way.

m

---

**From:** Dynon, Kaarin <Kaarin.Dynon@act.gov.au>  
**Sent:** Friday, March 15, 2024 3:08 PM  
**To:** Piper, Mayumi <Mayumi.Piper@act.gov.au>  
**Subject:** FW: Media inquiry: \$50m Suburban Land Agency

---

**From:** Lucy Bladen <[l.bladen@canberratimes.com.au](mailto:l.bladen@canberratimes.com.au)>  
**Sent:** Friday, March 15, 2024 2:06 PM  
**To:** Dynon, Kaarin <[Kaarin.Dynon@act.gov.au](mailto:Kaarin.Dynon@act.gov.au)>  
**Subject:** Media inquiry: \$50m Suburban Land Agency

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Hey Kaarin,

It's been pointed out to me the Suburban Land Agency spent \$50 million more than the receipts paid to them last year ([Annual report](#), page 95).

The government announced in the mid-year budget review that \$50 million would be given to the Suburban Land Agency to accelerate the release of land.

- Was this money given to the agency to make up for this shortfall?
- How is the SLA expected to use the \$50 million to accelerate the release of land?

This will be going out publicly on Monday. Could I please get a response by 4pm Sunday?

Please give me a call when you are out of your meeting so I can explain further.

Thanks,

**Lucy Bladen**

Journalist  
**Australian Community Media**

**M** [REDACTED]  
**W** [www.canberratimes.com.au](http://www.canberratimes.com.au)

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## Brougham-Pratt, Charlotte

---

**From:** Dynon, Kaarin  
**Sent:** Monday, 18 March 2024 10:34 AM  
**To:** Piper, Mayumi  
**Subject:** Fwd: Media inquiry: \$50m Suburban Land Agency

Begin forwarded message:

**From:** "Dynon, Kaarin" <Kaarin.Dynon@act.gov.au>  
**Date:** 15 March 2024 at 19:22:55 AEDT  
**To:** l.bladen@canberratimes.com.au  
**Subject:** Re: Media inquiry: \$50m Suburban Land Agency

From a gov spokes:

**Was this money given to the agency to make up for this shortfall?**

The \$50.05 million net cash outflow is unrelated to the \$50 million equity injection.

**How is the SLA expected to use the \$50 million to accelerate the release of land?**

Changes were made to the SLA capital structure in the Budget Review to provide the SLA with more flexibility to respond to risks and opportunities as they arise while maintaining prudent liquidity requirements.

The \$50 million equity injection will support the SLA in delivering on the Government's commitment to accelerate land supply.

These changes were made to better support the important role of the SLA in land development and release – that is distinct from private developers – being that the SLA delivers to the Indicative Land Release Program irrespective of market conditions.

On 15 Mar 2024, at 14:06, Lucy Bladen <l.bladen@canberratimes.com.au> wrote:

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Hey Kaarin,

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Thanks,

**Lucy Bladen**

Journalist  
**Australian Community Media**

**M** [REDACTED]  
**W** [www.canberratimes.com.au](http://www.canberratimes.com.au)

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## Brougham-Pratt, Charlotte

---

**From:** Lee, Joey  
**Sent:** Monday, 18 March 2024 10:49 PM  
**To:** Dynon, Kaarin  
**Cc:** Khan, FaheemK; Gillman, Craig  
**Subject:** RE: Media inquiry: \$50m Suburban Land Agency

OFFICIAL: Sensitive

Thanks for keeping us in the loop Kaarin,

Reach out if you need any further info.

Cheers,

Joey

---

**From:** Dynon, Kaarin <Kaarin.Dynon@act.gov.au>  
**Sent:** Monday, March 18, 2024 5:56 PM  
**To:** Khan, FaheemK <FaheemK.Khan@act.gov.au>; Lee, Joey <Joey.Lee@act.gov.au>; Gillman, Craig <Craig.Gillman@act.gov.au>  
**Subject:** RE: Media inquiry: \$50m Suburban Land Agency

OFFICIAL: Sensitive

Hi everyone, Riot Act followed up the CT story – I am currently running two new lines (in addition to the below) past the CM:

“The government has not given money to the SLA to acquire sites, the \$50 million 'equity injection' provides the SLA greater flexibility to pursue market opportunities consistent with the Government’s policy objectives as they become available.”

“Changes to dividend policy and capital structure were needed to deliver more dwellings - which is why those changes were made.”

---

**From:** Khan, FaheemK <[FaheemK.Khan@act.gov.au](mailto:FaheemK.Khan@act.gov.au)>  
**Sent:** Friday, March 15, 2024 7:22 PM  
**To:** Lee, Joey <[Joey.Lee@act.gov.au](mailto:Joey.Lee@act.gov.au)>; Gillman, Craig <[Craig.Gillman@act.gov.au](mailto:Craig.Gillman@act.gov.au)>  
**Cc:** Dynon, Kaarin <[Kaarin.Dynon@act.gov.au](mailto:Kaarin.Dynon@act.gov.au)>  
**Subject:** Re: Media inquiry: \$50m Suburban Land Agency

OFFICIAL: Sensitive

Thanks Craig and Joey.

Have a good weekend.

Faheem

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---

**From:** Lee, Joey <[Joey.Lee@act.gov.au](mailto:Joey.Lee@act.gov.au)>  
**Sent:** Friday, March 15, 2024 7:19:39 PM  
**To:** Khan, FaheemK <[FaheemK.Khan@act.gov.au](mailto:FaheemK.Khan@act.gov.au)>; Gillman, Craig <[Craig.Gillman@act.gov.au](mailto:Craig.Gillman@act.gov.au)>  
**Cc:** Dynon, Kaarin <[Kaarin.Dynon@act.gov.au](mailto:Kaarin.Dynon@act.gov.au)>  
**Subject:** RE: Media inquiry: \$50m Suburban Land Agency

OFFICIAL: Sensitive

Hi Faheem,

Minor edit below.

Cheers,

Joey

---

**From:** Khan, FaheemK <[FaheemK.Khan@act.gov.au](mailto:FaheemK.Khan@act.gov.au)>  
**Sent:** Friday, March 15, 2024 6:06 PM  
**To:** Gillman, Craig <[Craig.Gillman@act.gov.au](mailto:Craig.Gillman@act.gov.au)>; Lee, Joey <[Joey.Lee@act.gov.au](mailto:Joey.Lee@act.gov.au)>  
**Cc:** Dynon, Kaarin <[Kaarin.Dynon@act.gov.au](mailto:Kaarin.Dynon@act.gov.au)>  
**Subject:** Fwd: Media inquiry: \$50m Suburban Land Agency

Joey/Craig

See below the cleared proposed response.

If any concerns please let us know.

Faheem

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**Was this money given to the agency to make up for this shortfall?**

The \$50.05 million net cash outflow is unrelated to the \$50 million equity injection.

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---

**From:** Lucy Bladen <[l.bladen@canberratimes.com.au](mailto:l.bladen@canberratimes.com.au)>  
**Sent:** Friday, March 15, 2024 2:06 PM

To: Dynon, Kaarin <[Kaarin.Dynon@act.gov.au](mailto:Kaarin.Dynon@act.gov.au)>  
Subject: Media inquiry: \$50m Suburban Land Agency

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Journalist  
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## Brougham-Pratt, Charlotte

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**From:** Piper, Mayumi  
**Sent:** Monday, 18 March 2024 8:00 AM  
**To:** Gillman, Craig; Bulless, Neil; Holt, Nicholas; Gilbert, SallyL; Lee, Joey; Gordon, Tom  
**Cc:** Bejrova, Eliska; SLA Executive Support; Lim, Cerelia; Bishop, Natalie  
**Subject:** FOR INFO: ACT Government Daily Media Report 18 Mar 2024

OFFICIAL

Hi all

FOR INFO ONLY

Below link of page 3 article in today's news - **Agency's \$50m boost same as shortfall**

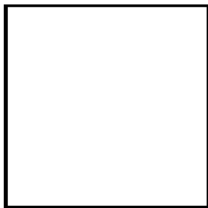
[2050361538\\_20250318.pdf \(isentia.com\)](#)

m

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**From:** Isentia Daily Briefings <DailyBriefings@isentia.com>  
**Sent:** Monday, March 18, 2024 6:55 AM  
**To:** Piper, Mayumi <Mayumi.Piper@act.gov.au>  
**Subject:** ACT Government Daily Media Report 18 Mar 2024

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## Daily Media Report

Monday, 18th March 2024

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## Public service gains an ex-PwC partner

Canberra Times, General News, 18/03/2024, Miriamwebber and Justine Landis-Hanley, Page 12

Blair Comley wants you to write like a journalist. Sort of. The Department of Health and Aged Care secretary spoke at the National Portrait Gallery last Thursday about the learnings from his department's capability review, for the Institute of Public Administration Australia. Among these learnings was the need for the department to lift its strategic policy capability, which Mr Comley said on one level meant ensuring "our written work is as clear as possible".

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## LAND AND PLANNING

### Agency's \$50m boost same as shortfall

Canberra Times, General News, 18/03/2024, Lucy Bladen, Page 3

A \$50 million funding boost for the Suburban Land Agency to accelerate the development of land is the exact amount the agency spent over their revenue last year. The ACT government has denied the funding was to make up for the overspend, saying the two were completely unrelated.

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## JUSTICE

### The ACT Court of Appeal throws out bid by man to sue the ACT Magistrates Court for false imprisonment

ABC Radio Canberra, 08:00 News (Weekend), 17/03/2024

The ACT Court of Appeal has thrown out a bid by a man to sue the ACT Magistrates Court for false imprisonment after he was remanded in custody for breaching an expired special Interim family violence order. He was remanded in custody for 58 days before the problem was realised, but his bid to sue for damages and a breach of the Human Rights Act has fallen on deaf ears, with the ACT Court of Appeal throwing out the case, saying it is a usual part of the legal system for people to be remanded in custody pending their hearing or trial, even when they're innocent

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## MINISTERS AND OPPOSITION

No relevant coverage

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---

## SUPPORTING FAMILIES

## Brougham-Pratt, Charlotte

---

**From:** Lee, Joey  
**Sent:** Friday, 15 March 2024 4:11 PM  
**To:** Khan, FaheemK  
**Cc:** Gillman, Craig  
**Subject:** equity injection

OFFICIAL: Sensitive

Hi Faheem,

A few points that may help with your discussion. We've tried to keep it pretty high-level but happy to tweak if required.

- The \$50m net cash outflow is unrelated to the \$50m equity injection; this is pure coincidence.
- The right-sizing of SLA's capital structure (including the size of the equity injection) was considered well in advance of the end of the 2022-23 financial year when the net cash outflow position was known.
- SLA had a healthy cash reserve of \$109m at the end of the 2022-23 year. The \$50m equity injection is intended to support SLA going forward, where it is expected to deliver to Government's commitment to accelerate land supply and in turn improve housing affordability.
- Net cash flows will fluctuate throughout the year and between years. This is particularly relevant for SLA as it operates differently from private developers by delivering to an Indicative Land Release Program irrespective of market conditions.

Please let me know if you'd like to discuss.

Regards

Joey

## Brougham-Pratt, Charlotte

---

**From:** Piper, Mayumi  
**Sent:** Monday, 18 March 2024 10:22 AM  
**To:** Dynon, Kaarin  
**Cc:** Schulz, FlynnX; Inman, Mick; Lee, Joey; Gillman, Craig  
**Subject:** Today's SLA article on page 3

OFFICIAL

Hi Kaarin

Regarding today's news - **Agency's \$50m boost same as shortfall** [2050361538\\_20250318.pdf \(isentia.com\)](#) – we're prepping talking points re: how the equity/capital restructure will enable faster housing/land.

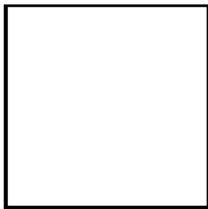
Please let me know if you need anything else.

m

---

**From:** Isentia Daily Briefings <[DailyBriefings@isentia.com](mailto:DailyBriefings@isentia.com)>  
**Sent:** Monday, March 18, 2024 6:55 AM  
**To:** Piper, Mayumi <[Mayumi.Piper@act.gov.au](mailto:Mayumi.Piper@act.gov.au)>  
**Subject:** ACT Government Daily Media Report 18 Mar 2024

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Monday, 18th March 2024

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To subscribe or unsubscribe from the Daily Media Report please email [Support@isentia.com](mailto:Support@isentia.com)

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## MINISTERS AND OPPOSITION

No relevant coverage

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## SUPPORTING FAMILIES

**APPROVAL**

Meeting	Board	Audit & Risk Committee	Significant Programs & Culture Committee
Date of Meeting	21 September 2023	19 September 2023	N/A
Meeting No.	81	46	N/A
Agenda No.	2.1	2.1	N/A
Title	Final Annual Financial Reporting for the year ended 30 June 2023		
Purpose	<p>The purpose of this paper is to seek Board Audit and Risk Committee's (the Committee) endorsement for the Board to approve:</p> <ul style="list-style-type: none"> <li>the 2022-23 Financial Statements, Management Discussion and Analysis (MD&amp;A) and Statement of Performance (SOP) at <u>Attachments A, B and C</u>.</li> </ul> <p>or</p> <p>The purpose of this paper is to:</p> <ul style="list-style-type: none"> <li>seek the Board's approval of the 2022-23 Financial Statements, MD&amp;A and SOP at <u>Attachments A, B and C</u>;</li> <li>authorise the Chair to sign the Statement of Responsibility for the Financial Statements and SOP included at <u>Attachments E1 and E2</u>; and</li> <li>authorise the Chair to sign the management representation letters at <u>Attachments D1 and D2</u> to the ACT Auditor-General (subject to receipt and review to the satisfaction of the Chair).</li> </ul>		
Paper Prepared by	Ross Syme, Financial Controller		
Paper Approved by	Joey Lee, Chief Financial Officer and Chief Information Officer		
Previous Meeting and Agenda No.	27 July 2023 (BARC Meeting 44, Agenda Item 2.1) 1 August 2023 (Board Meeting 80, Agenda Item 3.1)		

Recommendation	<p>That the Committee recommends that the Board approve:</p> <ol style="list-style-type: none"> <li>the assessment of going concern;</li> <li>the 2022-23 Financial Statements and MD&amp;A;</li> <li>the SOP (noting changes may be required following the limited assurance review undertaken by the Audit Office).</li> </ol> <p>or</p> <p>That the Board:</p> <ol style="list-style-type: none"> <li>note the assessment of going concern;</li> <li>note the final payment times report for the six months ended 30 June 2023;</li> </ol>
----------------	---

	<ul style="list-style-type: none"><li>c) <b>approve</b> the 2022-23 Financial Statements and MD&amp;A;</li><li>d) <b>authorise</b> the Board Chair to sign the:<ul style="list-style-type: none"><li>a. Statement of Responsibility for Financial Statements; and</li><li>b. the Financial Statements management representation letter to the ACT Auditor-General.</li></ul></li><li>e) <b>authorise</b> the Board Chair to approve any material changes to the SOP;</li><li>f) <b>authorise</b> the CEO to approve any minor changes to the SOP; and</li><li>g) following receipt of the ACT Audit Office confirmation of acceptance of the SOP:<ul style="list-style-type: none"><li>a. the Board Chair authorising the application of his signature on the Statement of Responsibility for the SOP; and</li><li>b. the Board Chair authorising the application of his signature on the SOP management representation letter to the ACT Auditor-General.</li></ul></li></ul>
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# Out of Scope



**ACT**  
Government

**Suburban Land**  
Agency

# Out of Scope

## **Attachments**

Attachment A – Financial Statements (FS) marked-up

Attachment B – Management Discussion and Analysis (MD&A) marked-up

Attachment C – Statement of Performance (SOP)

*Attachment D1 – FS Management Representation letter (NB: to be issued separately)*

Attachment D2 – SOP Management Representation Letter

Attachment E1 – FS Statement of Responsibility

Attachment E2 – SOP Statement of Responsibility

*Attachment F – SLA 2022-23 ACT Audit Office Close Report (NB: to be issued separately)*

Attachment G – Going Concern Assessment

Attachment H – Management Certifications

*Attachment I – Ginninderry Joint Venture Audit report (NB: to be issued separately)*



18 MAR, 2024

## Agency's \$50m boost same as shortfall

Canberra Times, Canberra

**A.C.T. POLITICS** Questions over Suburban Land Agency money to accelerate land release

# Agency's \$50m boost same as shortfall

**Lucy Bladen**

A \$50 million funding boost for the Suburban Land Agency to accelerate the development of land is the exact amount the agency spent over their revenue last year.

The ACT government has denied the funding was to make up for the overspend, saying the two were completely unrelated.

This hasn't stopped the opposition from raising concerns about the funding, which Opposition Leader Elizabeth Lee said had no tangible targets or outcomes.

The Suburban Land Agency spent more than their revenue in the 2022-23 year despite not meeting land release targets. The agency received a one-off \$50 million boost last month to provide more housing and will develop a program to deliver this.

But the \$50 million given to the Suburban Land

Agency was exactly the same amount the agency had exceeded their revenue by in 2022-23. The government has said this was purely coincidental and work on the policy begun before this shortfall was revealed.

The agency's annual report showed it received nearly \$260 million in receipts from land sales, contracts with customers, taxes and grants but the agency spent \$309 million over the year.

While the agency spent more than it made last year it still fell short in providing land. The agency was supposed to release 3918 dwellings last year but only 2473 were sent to market.

While the agency had higher expenses than revenue over the year, it still finished the year with \$108 million in its cash reserves.

An ACT government spokeswoman said the money was provided as part

of changes to the agency's capital structure to allow it to more flexibly respond to market conditions.

"The \$50 million equity injection will support the SLA in delivering on the government's commitment to accelerate land supply," the spokeswoman said.

"These changes were made to better support the important role of the SLA in land development and release - that is distinct from private developers - being that the SLA delivers to the indicative land release irrespective of market conditions."

But Ms Lee said there was no clear explanation for how the money would be spent.

"It is now clear why there are no clear outcomes or targets attached to this money because it will not provide any real boost to land supply. It is there to make up the shortfall in the SLA budget," she said.