

Hill, Elizabeth

From: Burton, Anthony
Sent: Friday, 9 July 2021 11:21 AM
To: Noack, Bronwyn
Cc: Kaucz, Alix; Bennett, JamesP; McFarlane, Trina
Subject: RE: Planning system review - Inclusionary zoning

OFFICIAL

Hi Bron

We're investigating the desired policy outcomes that it seeks to achieve things like inclusionary zoning and then mechanisms that may be available to allow the system to achieve that. It may end up being through inclusionary zoning or another method that achieves that same outcomes. So I would suggest wording that is reflective of that like:

1F.3 Investigate planning and design provisions that encourage the supply of affordable housing across the spectrum of community need. This could include investigation of planning options such as inclusionary zoning and incentive mechanisms.

- In moving towards a performance based planning system the outcomes that inclusionary zoning seeks to achieve are being considered as part of the ACT Planning Review and Reform Project. Where appropriate the outcomes will be implemented through the updated Territory Plan.

I've also taken the liberty to update 1D.3

1D.3 Undertake appropriate planning and design for greenfield estates to support a variety of housing types and urban environments.

- The review of the Estate Development Code forms part of the ACT Planning Review and Reform Project. This process is underway and the outcomes of the project will be implemented through the updated Territory Plan.

Cheers

AB

From: Noack, Bronwyn <Bronwyn.Noack@act.gov.au>
Sent: Thursday, 8 July 2021 4:42 PM
To: Burton, Anthony <Anthony.Burton@act.gov.au>
Cc: Kaucz, Alix <Alix.Kaucz@act.gov.au>
Subject: Planning system review - Inclusionary zoning

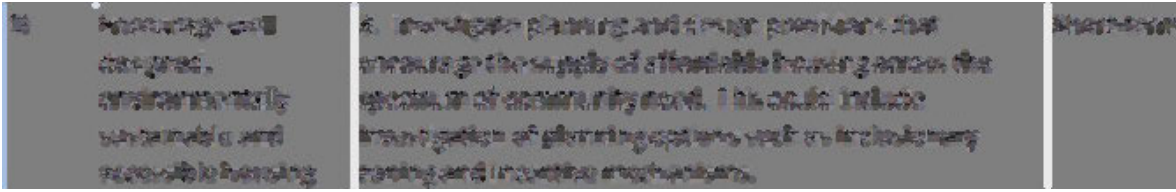
OFFICIAL

Hi Anthony

Preparation of the ACT Housing Strategy Year 3 Report Card is now underway and I'm tying up a number of loose ends in relation to progress updates from last year's report card. To inform this process, I am wondering you can please advise as to whether inclusionary zoning is being considered as part of the planning system review and reform project?

For context, the housing strategy includes several references to inclusionary zoning as a mechanism to prioritise (and the increase supply of) social and affordable housing. I've included an example below of one action where it is specifically mentioned but given that it cuts across multiple actions, I'm also including a link to last year's report card in case you'd like to understand the broader context

(https://www.act.gov.au/data/assets/pdf_file/0007/1696984/act-housing-strategy-year-2-report-card.pdf).



Any assistance you can provide would be greatly appreciated.

Many thanks
Bronwyn

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From: [James Bennett](mailto:James.Bennett@act.gov.au)
To: [Anthony Burton](mailto:Anthony.Burton@act.gov.au)
CC: [Suzanne Antoine](mailto:Suzanne.Antoine@act.gov.au)
Subject: RE: ACT Housing Strategy Year 3 Report Card - DDG comments
Date: Thursday, 9 September 2021 6:18:36 PM
Attachments: [image001.png](#)
[image002.png](#)

OFFICIAL

Hi Bronwyn
 Response from PSRRP team below thanks.

Row 14:

1	1F-1	Encourage well designed, environmentally sustainable and accessible housing	1. Test design-led planning controls with urban design guidelines as part of a draft Territory Plan variations for the City and Gateway urban renewal area.	EPSDD	Progressing	<ul style="list-style-type: none"> The National Capital Design Review Panel continues to review significant development and redevelopment proposals across the city. The review of proposals is informed by the relevant planning framework. The Planning System Review and Reform Project (PSRRP) is considering improvements for development controls in the Territory Plan to encourage innovation and high-quality design. The PSRRP team has engaged a consultant to investigate best practice urban design principles and how these can be incorporated into the reformed planning system and as provisions within the Territory Plan. The PSRRP team will consider the outcomes of the consultancy report and other urban design practice, such as Apartment Design Guidelines, to boost the minimum design requirements for developments within the Territory. 	Shouldn't this be referring to the TPV for the corridor? And review of apartment guidelines and status of both of these? Please don't refer to consultant work underway for public -	PSRRP team to advise
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Response:
 Please revise the PSRRP comment to:
 The Planning System Review and Reform Project (PSRRP) is developing an outcomes focused planning system where development controls incorporate performance outcomes that encourage innovation and high-quality design. To achieve this the PSRRP team is investigating best practice approaches in incorporating high quality urban design principles into the reformed planning system.

Please also refer to Alix Kauz for input on DV368 – City and Gateway
 And maybe Bethel has an update on the Apartment Design Guidelines? I think Suzanne was doing this work.

Row 16:

1	1F-3	Encourage well designed, environmentally sustainable and accessible housing	3. Investigate planning and design provisions that encourage the supply of affordable housing across the spectrum of community need. This could include investigation of planning options such as inclusionary zoning and incentive mechanisms.	EPSDD	In development	Policy development is considering all options to deliver the outcomes that inclusionary zoning seeks to achieve. Where appropriate, the outcomes will be implemented through the updated Territory Plan as part of the ACT Planning Review and Reform Project.	Not sure what this is saying - is it being considered for the new Territory Plan - are you sure this is on list for the PSRRP?	PSRRP team to advise
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Response:
 Consider amending to:
 Policy development is considering all options to deliver the outcomes that inclusionary zoning seeks to achieve. Agreed policy outcomes can be incorporated into various parts of the planning system.

From: Noack, Bronwyn <Bronwyn.Noack@act.gov.au>
Sent: Thursday, 9 September 2021 10:35 AM
To: Bennett, James P <James.P.Bennett@act.gov.au>
Cc: Burton, Anthony <Anthony.Burton@act.gov.au>
Subject: ACT Housing Strategy Year 3 Report Card - DDG comments
Importance: High

OFFICIAL

Hi James

Our DDG has reviewed the content that will constitute the ACT Housing Strategy Year 3 report card (attached) and provided a range of comments under the Notes/Issues heading (column 5). These include comments against the progress updates for actions 1F.1 (row 16) and 1F.3 (row 16), which sit with your team.

In response, can you or a member of your team please review Erin's comments and amend the progress updates (column Q) accordingly.

In terms of timing, the report card is due to the graphic designer on Monday (13/9), so updates by cob tomorrow would be great. We can make (minimal) changes for a week or so after that though, so let me know if this timing will be an issue.

Many thanks
 Bronwyn

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From: [Noack, Bronwyn](#)
 To: [Burton, Anthony](#)
 Cc: [Kingham, Amy](#)
 Subject: FW: Housing Strategy and Unit Title Reform - Policy Evaluation (Process, method, resources)
 Date: Monday, 23 November 2021 8:48:00 AM
 Attachments: [Housing Strategy and Unit Title Reform - Policy Evaluation \(Process, method, resources\)](#)

OFFICIAL

Hi Anthony

Please find following table highlighting ACT Housing Strategy and broader housing policy issues for proposed consideration as part of the Planning System Review and Reform Project (PSRRP):

Considerations for the PSRRP	Purpose	Primary ACT Housing Strategy (HS) Objective	Primary HS Action	HS Year 3 Report Card Progress Update	Related Actions	Secondary HS Objectives	Status	Notes
Inclusionary zoning	Facilitate the continued delivery and increased supply of affordable housing	1F. Encourage well designed, environmentally sustainable and accessible housing	1F.3	Policy development is considering all options to deliver the outcomes that inclusionary zoning seeks to achieve. Agreed policy outcomes can be incorporated into various parts of the planning system	4B.3 5A.7	4B. Grow the supply of affordable rental properties 5A. Provide more affordable homes for purchase	A literature review into inclusionary zoning has commenced. Further work is needed to complete and finalise.	The additional work to progress this consideration sits with the Housing Strategy Unit Title Reform team (HSUTR). This project will be considered as part of our future work plan.
Establish a definition of 'Build to Rent' in the Territory Plan (TP)	Encourage the delivery of Build to Rent (BTR) and support Government's objectives for the model	1E. Facilitate innovative design and delivery mechanisms	1E.3	Not relevant	4B.4	1F. Encourage well designed, environmentally sustainable and accessible housing 4B. Grow the supply of affordable rental properties	The proposal will be considered as part of a BTR planning considerations issues paper and joint brief for the PUP Exec for further consideration	Timing 1bc - may be a consideration for the current TP or delayed for consideration as part of the PSRRP. Will be determined as part of PUP Exec briefing.
Refine the definition of 'Supportive housing' in the Territory Plan	Facilitate the delivery of community housing on (some) CFZ land	4A. Grow and diversify the community housing sector	4A.4	Two successful applicants were selected through Round 2 of the Innovation Fund in the category of Supportive Housing Project on Underutilised Community Facility Land. YWCA Canberra (Yhomes) will aim to establish supportive accommodation for older women on a site in Ainslie and CatholicCare Canberra and Goulburn has developed a model to deliver supportive housing on underutilised community facility land.	4A.5	3A. Provide land and development opportunities to meet demand.	While the HSUTR has involvement/interest in this work, it is being led by the DA area within EPSDD. Mentioned for noting/cross-referencing purposes.	The refinements are (in part) proposed in response to issues arising from the YWCA project in Ainslie, and a CatholicCare project in Curtin.
Establish a definition of 'Affordable Housing' in the Territory Plan	Establish a legislative mechanism to support compliance	1B. Set a 15% target for social and affordable housing	1B.1	Not relevant	1C.1 5A.1	1C. Maintain a healthy land and housing development pipeline 5A. Provide more affordable homes for purchase.	Preliminary discussions have occurred between the HSUTR and TP teams in relation to this item but the work has not progressed beyond this point. Amy to update if needed.	The HS commitment refers to social housing (which encompasses public and community housing) and both of these are defined either through the TP or CSD legislation. Affordable housing is the third category covered by the targets but is not yet defined in the TP.

I've also suggested some clarifications and additional context for the intersection points that you prepared, I found it difficult to make the above items fit neatly within the spreadsheet though - hence the separate table.

Hopefully between the two tables we've covered on everything you need. I'm not completely confident with the status update that I've provided about the affordable housing item, so have highlighted for Amy to provide you with an update if needed.

Feel free to contact Amy or I if you have questions or would like to discuss. Noting that Amy is away today and returning tomorrow and on Monday, and I'm away from today two weeks (returning on 29 November).

Cheers

Bron

From: [Burton, Anthony](#) <anthony.burton@act.gov.au>
 Sent: Monday, 23 October 2021 2:35 PM
 To: [Kingham, Amy](#) <amy.kingham@act.gov.au>
 Cc: [Noack, Bronwyn](#) <bronwyn.noack@act.gov.au>
 Subject: RE: Housing Strategy and Unit Title Reform - Policy Evaluation (Process, method, resources)

OFFICIAL

Hi Amy (and Bron)

Thanks for meeting with me this morning

I've attached the excel sheet that includes:

- what I have identified are the potential points of intersection with the Territory Plan (there may be others or there may be ones in this list that are not needed)
- My first cut at what I think the policy intent of those points are (please use these only as a guide as they are just my rapid interpretation)

I'd be really happy to spend a few hours with you working through some of the policy positions if that would help.

Below is the timeline for the project - happy if your aspect of the policy evaluation could be complete by the 12th.

Team	Resource	Task	Timing	Output	
Housing Strategy and Unit Title Reform		Recommendations from consultancies undertaken and agreed to provided to Anthony Burton	19/10/2021	19/11/2021	Proposed policy approach
Housing Strategy and Unit Title Reform	Amy Kingham Bronwyn Noack	Review the ACT Housing Strategy and identify policy objectives, outcomes, outputs across the EPSDD Directorate. Coordinated by Anthony Burton	19/10/2021	19/11/2021	Consolidated policy outcomes
Various	Anthony Burton Cara Doherty	Other Directorates to review their policies as they relate to the Territory Plan (WOD policy are agreed by Cabinet - e.g. Acts, regulations, strategies or frameworks). Will be targeted consultation with key policy owners.	19/10/2021	19/11/2021	Consolidated policy outcomes
Territory Plan, 1980, Statutory Planning	James Bennett Anthony Burton Alix Kaucz Chris Gell	Tiger Team: Review policy outcomes of the statutory policy interpretation (precinct, development, general codes interpretation reports). Operational focus.	22/11/2021	10/12/2021	Recommended policy position and desired outcomes statements
Territory Plan, 1980, Statutory Planning	James Bennett Anthony Burton Alix Kaucz Chris Gell	Tiger Team: Review strategic policy outcomes relative to the interpretation.	22/11/2021	10/12/2021	Recommended policy position and desired outcomes statements
Territory Plan, 1980, Statutory Planning	James Bennett Anthony Burton Alix Kaucz Chris Gell	Tiger Team: Comparative analysis between statutory and strategic policy alignment (effectively the basis for commencing the drafting of the content of the Territory Plan)	06/12/2021	10/12/2021	Information to develop the Policy Intent and Options Paper
Territory Plan, 1980, Statutory Planning	James Bennett Anthony Burton Alix Kaucz Alison Moore	Tiger Team: Review zones and permitted land uses.	06/12/2021	17/12/2021	Agreed position on zones and permitted uses

Policy Document	Project Area	Project Contact	YEAR	STATUS	Policy Status - What level of policy is this?
ACT Housing Strategy	Housing Strategy and Unit Title Reform	Amy Kingham Bronwyn Noack	2018	Current	Strategic

Thanks again

AB

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 (pronouns: he/him)

From: [Burton, Anthony](#)
 Sent: Wednesday, 20 October 2021 6:06 PM
 To: [Kingham, Amy](#) <amy.kingham@act.gov.au>
 Cc: [Noack, Bronwyn](#) <bronwyn.noack@act.gov.au>
 Subject: RE: Housing Strategy and Unit Title Reform - Policy Evaluation (Process, method, resources)

OFFICIAL

Hi Amy

This is only to pick up any specific consultancy recommendations that have been made to your team with a government response that has been agreed (by DGO or DG level or above). If you have not conducted any consultancies then there will be nothing to add.

Hope this clarifies

Cheers

AB

From: [Kingham, Amy](#) <amy.kingham@act.gov.au>
 Sent: Wednesday, 20 October 2021 5:45 PM
 To: [Burton, Anthony](#) <anthony.burton@act.gov.au>
 Cc: [Noack, Bronwyn](#) <bronwyn.noack@act.gov.au>
 Subject: FW: Housing Strategy and Unit Title Reform - Policy Evaluation (Process, method, resources)

OFFICIAL

Hi Anthony

We are happy to help.

Could you please clarify the task shaded in yellow below - **Recommendations from consultancies undertaken and agreed to provided to Anthony Burton** - what consultancies does this refer to? We have only had a couple of community needs assessments in recent years.

Hope this clarifies

Cheers

AB

From: Kingham, Amy <Amy.Kingham@act.gov.au>
Sent: Wednesday, 20 October 2021 5:45 PM
To: Burton, Anthony <Anthony.Burton@act.gov.au>
Cc: Noack, Bronwyn <Bronwyn.Noack@act.gov.au>
Subject: FW: Housing Strategy and Unit Title Reform - Policy Evaluation (Process, method, resources)

OFFICIAL

Hi Anthony

We are happy to help.

Could you please clarify the task shaded in yellow below - **Recommendations from consultancies undertaken and agreed to provided to Anthony Burton** – what consultancies does this refer to? We have only had a couple of community needs assessments in recent years.

Will we discuss what is required for the second item in that table (Review the ACT Housing Strategy) at our meeting?

Thanks
Amy

From: Burton, Anthony <Anthony.Burton@act.gov.au>
Sent: Wednesday, 20 October 2021 5:04 PM
To: Kingham, Amy <Amy.Kingham@act.gov.au>
Cc: Bennett, JamesP <JamesP.Bennett@act.gov.au>; Kaucz, Alix <Alix.Kaucz@act.gov.au>
Subject: Housing Strategy and Unit Title Reform - Policy Evaluation (Process, method, resources)

OFFICIAL

Hi Amy

I'm looking to set up a meeting on the policy review (see my email of 12 October re Identification and conformation of EPSDD Strategic Policy) to discuss

- Evaluation process
- Method
- Documents, Resources and Timing

This email is just a quick head up to let you know I'll be trying to find 30 minutes in your and Bronwyn's diary in the next few days/early next week



Figure 1: Hierarchy of Governance

Evaluation Process

The evaluation process will be undertaken in two streams (Figure 2). A strategic planning stream, where your focus will be, and a statutory planning stream. Evaluation within these streams will be undertaken concurrently.

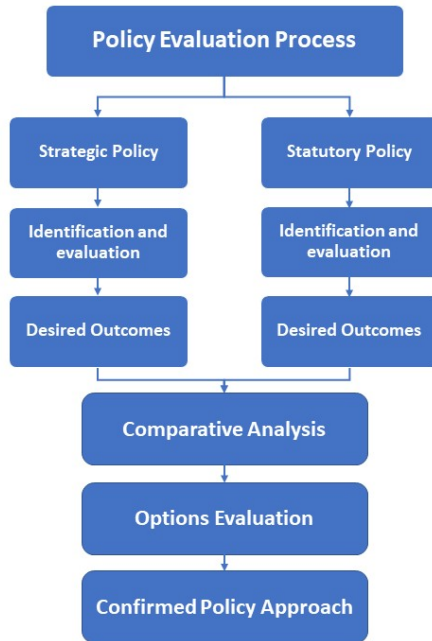


Figure 2: Policy Evaluation Process

Each stream will identify and evaluate existing approved government policy, the outcome of this process will be the development of a series of desired outcome statements representative of the approved policy intent. These statements will undergo a comparative analysis and options evaluated through the development of an options paper. A subsequent Policy Position Paper will be prepared (Confirmed Policy Approach) to:

- to confirm the policy position being taken forward in the new Territory Plan, and
- develop drafting instructions for the new Territory Plan.

In this assessment the process will confirm a policy is:

- intentional and designed to achieve a stated purpose and or objective
- considered in its approach to achieving the desired outcome
- is structured and orderly
- allows for consistent decision making
- is dynamic and able to respond to changing circumstances.^[1]

I have attached a strategic policy evaluation methodology for your reference and discussion. The Strategic Policy Evaluation Methodology will evaluate policy from agreed Government Strategic Policy and follow the process outline in Figure 3.

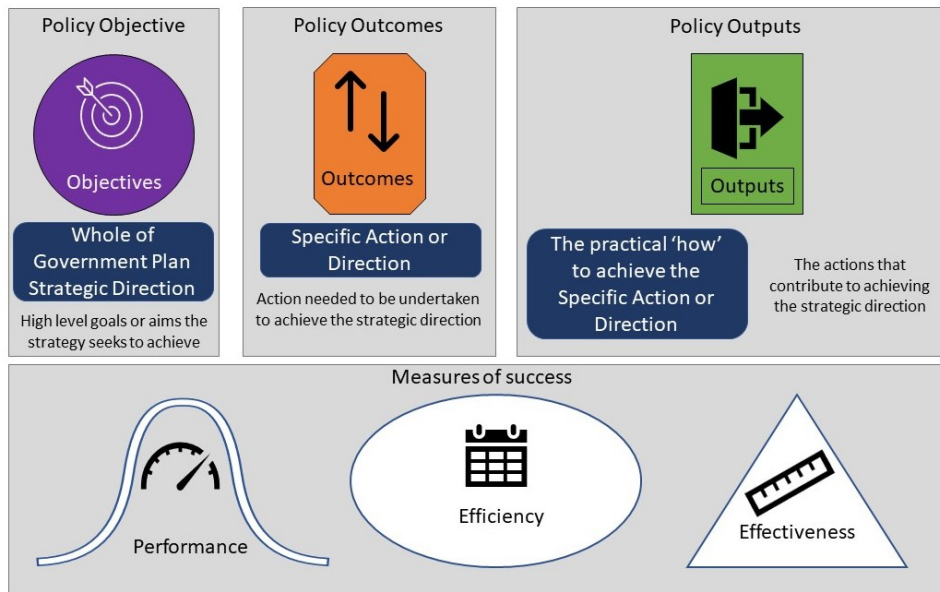


Figure 3: Strategic Policy Evaluation Methodology

The process will:

- Identify agreed government strategic policy that relates to the Territory Plan
 - Confirm the objective of the strategic policy (Objectives are the goals or aims that a policy seeks to achieve)
- Determine the desired outcome(s) that strategic policy is trying to achieve. This will set the intent and the purpose of the development controls.

The evaluation may also:

- Identify and evaluate outputs options (outputs are the actions undertaken by government agencies or programs that contribute to achieving an outcome)
 - Identify and confirm options for the Performance Outcomes (maybe)
 - Identify and confirm options for the Acceptable Measures (maybe)
 - Develop an options evaluation which confirms and justifies the outputs of the Territory Plan policy and identifies potential measures of success (measuring both outputs and outcomes)
- Provide direct advice on the drafting of development controls making sure that they align with existing, approved government strategic policy.
- Identify relevant information to include in policy practice notes and or guidelines

Included in the attachment are templates to assist in this process

Policy Documents, Timeline, and Resources:

Team	Resource	Task	Timing		Output
Housing Strategy and Unit Title Reform		Recommendations from consultancies undertaken and agreed to provided to Anthony Burton	19/10/2021	19/11/2021	Proposed policy approach
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Various	Anthony Burton Cara Doherty	Other Directorates to review their policies as they relate to the Territory Plan (WoG policy are agreed by Cabinet - e.g. Acts, regulations, strategies or frameworks). Will be targeted consultation with key policy owners.	19/10/2021	19/11/2021	Consolidated policy outcomes
Territory Plan, PRRP, Statutory Planning	James Bennett Anthony Burton Alix Kaucz Chris Gell	Tiger Team: Review policy outcomes of the statutory policy interpretation (precinct, development, general codes interpretation reports). Operational focus.	22/11/2021	10/12/2021	Recommended policy position and desired outcomes statements
Territory Plan, PRRP, Statutory Planning	James Bennett Anthony Burton Alix Kaucz Chris Gell	Tiger Team: Review strategic policy outcomes relative to the interpretation.	22/11/2021	10/12/2021	Recommended policy position and desired outcomes statements
Territory Plan, PRRP, Statutory Planning	James Bennett Anthony Burton Alix Kaucz Chris Gell	Tiger Team: Comparative analysis between statutory and strategic policy alignment (effectively the basis for commencing the drafting of the content of the Territory Plan)	06/12/2021	10/12/2021	Information to develop the Policy Intent and Options Paper
Territory Plan, PRRP, Statutory Planning	James Bennett Anthony Burton Alix Kaucz Alison Moore	Tiger Team: Review zones and permitted land uses.	06/12/2021	17/12/2021	Agreed position on zones and permitted uses

Policy Documents:

Policy Document	Project Area	Project Contact	YEAR	STATUS	Policy Status - What level of policy is this?
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ACT Housing Strategy	Housing Strategy and Unit Title Reform	Amy Kingham Bronwyn Noack	2018	Current	Strategic
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Anthony

Anthony Burton PhD, MPIA | Senior Planning Policy Officer | ACT Planning Review and Reform Project
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(pronouns: he/him)

[1] Althaus, Catherine & Bridgman, Peter & Davis, Glyn. (2018). The Australian Policy Handbook. 6th Edition

Strategic Priority (Primary source document)	Objective (Strategic Direction)	Outcome (The expected consequences or impacts that are sought from a given policy. What do you expect the policy trying to achieve?)	Notes / Housing Strategy action ID	Outputs (Outputs are the actions undertaken that contribute to achieving an outcome. If an outcome is the desired result the outputs are the activities that support the achieving the desired result)	Statement of Policy Intent (What is it that you want to see happen as a result of this strategy? Use descriptive words to avoid misinterpretation of the underlying intent of an outcome.)	Performance outcomes (A "Performance Outcome" is the criteria that allow for the development assessment against (largely) qualitative measures, that make sure development undertaken achieves the intent and the purpose of the desired outcome. They are status)	New/additional policy work and/or research needed to achieve this outcome	Supporting Actions/documents
ACT Housing Strategy	Goal 1: An Equitable, Diverse and Sustainable Supply of Housing for the ACT Community	Provide land and housing choice and development opportunities through aligning supply with demand.	1A.1 and 1A.2 (combined)	Model and report on trends in Canberra's land and property markets.	An increased and sustained supply of land for social and affordable housing.			ACT Land and Property Report
			1A.3	Release an appropriate supply of land in a mix of greenfield and urban renewal locations, informed by modelling and data analysis to provide land ahead of demand.	Support Canberra's commitment to growing as a compact, efficient and sustainable city.			Indicative Land Release Program
	Set a 15% target for social and affordable housing		1B.1	Dedicate at least 15% of the annual Indicative Land Release Program to affordable, community and public housing	Equitable access to land and housing for vulnerable and disadvantaged households.			Indicative Land Release Program
	Maintain a healthy land and housing development pipeline		1C.1	Maintain a land planning and development pipeline equivalent to four years' demand.	A strategic and data informed approach to land release and meeting housing needs.			ACT Land and Property Report; Indicative Land Release Program
	Facilitate innovative design and delivery mechanisms		1E.3	Consider different occupancy and ownership models.	Test and showcase innovative approaches to facilitate the design and delivery of social and affordable housing.		Considerations are underway to explore the potential for planning changes to encourage and mandate genuine Build to Rent (BTR) developments across the ACT, this may include establishing a definition of BTR in the Territory Plan. In the interim, the work will be progressed as part of a BTR issues paper and joint brief to the 2022 Plan for further consultation	Delivery mechanisms include: DV365 Housing Choices - Boarding Houses and Co-housing; ACT Government led Build to Rent activities - Market sounding and 2022 EO/RFI for Turner and Lawson.
	Encourage well designed, environmentally sustainable and accessible housing		1F.3	Investigate planning and design provisions that encourage the supply of affordable housing across the spectrum of community need. This could include investigation of planning options such as inclusionary zoning and incentive mechanisms.	Encourage new approaches that prioritised and support the delivery of social and affordable housing.		Undertake research to explore the potential for inclusionary zoning (or similar) and/or incentive mechanisms to encourage the provision of social and affordable housing in new developments across the ACT.	Literature review into Inclusionary Zoning.
	Goal 3: Reduce homelessness	Grow and renew social housing to better meet demand	3A.4	Continue to support diverse and vibrant communities through 'salt and peppering' of social housing across all areas of Canberra.	Supply a dispersed an equitable approach to the provision of public housing across the ACT to facilitate inclusive and integrated communities.			Growing and Renewing Public Housing (2019 - 2024)
	Build a range of housing options that is designed to better meet the diverse and contemporary needs of tenants		3B.1	Offer a greater range of housing options that better meet the diverse housing needs of families in the community	Provide social housing options for different household and family configurations, people who are ageing in place and/or people who have accessibility requirements.			Growing and Renewing Public Housing (2019 - 2024); Housing Choices Project and Collaboration Hub recommendations.
			3B.2	Design and deliver purpose-built housing that adapts to the needs of older people and people living with a disability, including access to transport and amenities.				Growing and Renewing Public Housing (2019 - 2024); IACT Disability Strategy (to be launched in 2022)
	Goal 4: Increasing Affordable Rental Housing	Grow the supply of affordable rental properties	4A.4	Facilitate a project to develop community rental housing on underutilised leased community facility land	Demonstrate and encourage efficient and appropriate use of land to facilitate social and affordable housing		Refine the definition of Supportive housing in the Territory Plan. The refinements are (in part) proposed in response issues arising from the YWCA project in Alstonia, and a CatholicCare project in Corinna.	Demonstration housing project (Build.Rent)
			4B.4	Investigate financial incentives to encourage the delivery of additional affordable rental housing on privately owned land, including through lease variation charge remissions or planning controls.	Encourage and support the private sector to deliver an increased and sustained supply of affordable rental accommodation		Overlaps with outcomes/objectives of work identified against actions 1E.3 and 1F.3 above.	
	Goal 5: Increasing affordable home ownership	Provide more affordable homes for purchase	5A.1	Set an annual target to increase affordable home purchase opportunities as part of the commitment to dedicate at least 15% of the indicative land release program to public, community and affordable housing.	An increased and sustained supply of land for social and affordable housing		Create a mechanism to support compliance in the delivery of affordable housing through establishing a definition of Affordable Housing in the Territory Plan	Affordable Home Purchase Scheme (https://suburbanandact.gov.au/affordable-housing); Indicative Land Release Program
			5A.7	Investigate financial incentives to encourage the delivery of additional affordable home purchase properties on privately owned land through consideration of mechanisms such as lease variation charge remissions or planning controls	Encourage and support the private sector to deliver an increased and sustained supply of affordable home purchase opportunities for eligible buyers.		Overlaps with outcomes/objectives of work identified against actions 1F.3 above.	Literature review into Inclusionary Zoning.

Hill, Elizabeth

From: Noack, Bronwyn
Sent: Tuesday, 21 December 2021 2:18 PM
To: Burton, Anthony
Cc: Kingham, Amy
Subject: FW: Identification and conformation of EPSDD Strategic Policy
Attachments: 101. PUP Housing Strategy policy review - analysis table.obr; 20211115 - Housing policy overlaps for possible for consideration as part of PSRRP - Information for PSRRP team.obr

OFFICIAL

Hi Anthony

I've had another go at the policy alignment work and tried to more closely link ACT Housing Strategy goals, objectives and actions with the structure set out in your spreadsheet (attached).

Based on our discussion last week, I have applied the following translation to integrate the information:

PSRRP Analysis Category	Housing Strategy equivalent
Policy objective	Goal
Policy outcome	Objective
Policy output	Action

The cells with yellow highlight cross reference the ACT Housing Strategy and broader housing policy issues for proposed consideration as part of the Planning System Review and Reform Project – these reflect our previous advice (also attached).

Hopefully this makes sense and provides you with the level of information that you need. Give me a bell if you have questions or would like to discuss.

Amy: feel free to edit/add to the table if you think it needs tweaking.

Thanks
Bron

From: Burton, Anthony <Anthony.Burton@act.gov.au>
Sent: Tuesday, 14 December 2021 4:32 PM
To: Noack, Bronwyn <Bronwyn.Noack@act.gov.au>
Cc: Kingham, Amy <Amy.Kingham@act.gov.au>
Subject: RE: Identification and conformation of EPSDD Strategic Policy

OFFICIAL

Hi Bronwyn

Hope you are well. Quick question, are there specific actions from the [Housing Strategy Implementation Plan](#) that should be included in the policy review?

Eg.

- Set a 15% target for social and affordable housing
 - 1. Dedicate at least 15% of the Indicative Land Release Program each year to affordable, community and public housing with implementation from the 2019–20 program onwards

The first is a policy identified in the initial analysis table and then the action plan identifies a specific policy to help deliver that.

Looking that the action plan, I'd think that there is/could be policy in there that should be included.

Are you able to revisit the Analysis Table and add in the policy in the action plan? I've attached it for your reference.

Let me know your thoughts

Cheers

Anthony

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From: Noack, Bronwyn <Bronwyn.Noack@act.gov.au>
Sent: Thursday, 14 October 2021 3:17 PM
To: Burton, Anthony <Anthony.Burton@act.gov.au>
Cc: Kingham, Amy <Amy.Kingham@act.gov.au>
Subject: RE: Identification and conformation of EPSDD Strategic Policy

OFFICIAL

Hi Anthony

Thanks for including us in this circulation.

I've made suggestions in each table (blue text) to inform the information about housing related policy. Happy to discuss or elaborate if needed.

Kind regards
Bronwyn

From: Burton, Anthony <Anthony.Burton@act.gov.au>
Sent: Tuesday, 12 October 2021 5:14 PM
To: McNeice, Belinda <Belinda.McNeice@act.gov.au>; Moore, AlisonM (ACTPLA) <AlisonM.Moore@act.gov.au>; Gianakis, Steven <Steven.Gianakis@act.gov.au>; Wright, KarenJ <KarenJ.Wright@act.gov.au>; Kingham, Amy <Amy.Kingham@act.gov.au>; Forest, Jason <Jason.Forest@act.gov.au>; Goonrey, Carolyn <Carolyn.Goonrey@act.gov.au>; Watts, Michaela <Michaela.Watts@act.gov.au>; Snape, Melissa <Melissa.Snape@act.gov.au>; Henry, Karen <Karen.Henry@act.gov.au>; Azzopardi, Adam <Adam.Azzopardi@act.gov.au>; Jurcevic, Suzanne <Suzanne.Jurcevic@act.gov.au>; Finlay, Jennifer <Jennifer.Finlay@act.gov.au>; Seagrott, Helena

<Helena.Seagrott@act.gov.au>; Noack, Bronwyn <Bronwyn.Noack@act.gov.au>

Cc: O'Neill, Carolyn <Carolyn.O'Neill@act.gov.au>; Bennett, JamesP <JamesP.Bennett@act.gov.au>; Kaucz, Alix <Alix.Kaucz@act.gov.au>

Subject: Identification and conformation of EPSDD Strategic Policy

Importance: High

OFFICIAL

Hi All

Please provide an initial response by **2pm Friday 15 October**

As you're very aware we're undertaking a review of legislative, strategic and operational policy (see figure 1). For clarity, a policy is a statement of government intent where there is an expectation of compliance, it is an instrument of governance that can include legislation and regulations (legislative policy), Strategies and frameworks (strategic policy) and plans, guidelines, and procedures (operational policy) (see Hierarchy of Governance (Figure 1)). However it is also everything from an analysis of past decisions through to the imposition of current political thinking.^[1] Policy is not static and will typically shift over time in response to evaluation and accommodating lessons learned.



Figure 1: Hierarchy of Governance

I have developed a broader methodology that I'll circulate in the coming fortnight that we'll be using to help inform the policy evaluation arm of the Planning Systems Review and Reform Project (PSRRP). In the meantime I have identified the following key EPSDD policy documents that may have an impact on the drafting of the Territory Plan. They are a mixture of Strategic, Operational and (potentially) Legislative policies that you and your teams are (or may be) responsible for (see table below).

Policy Document	Project Area	Project Contact	YEAR	STATUS	Policy Status - What level of policy is this?
ACT Planning Strategy	Strategic Planning	Belinda McNeice Alison Moore	2018	Current	Strategic
Minister's Statement of Planning Intent	Strategic Planning	Belinda McNeice Alison Moore	2015	Current	Strategic
ACT Housing Strategy	Housing Strategy and Unit Title Reform	Amy Kingham Bronwyn Noack	2018	Current	Strategic
ACT Climate Change Strategy	Climate Change	Jason Forest Carolyn Goonrey	2019	Current	Strategic
Canberra's Living Infrastructure Plan	Climate Change	Jason Forest Carolyn Goonrey	2019	Current	Strategic
Transition to Zero Emissions Vehicles Action Plan 2018–2021	Climate Change	Jason Forest Carolyn Goonrey	2018	Current	Strategic
Nature Conservation Strategy	Environment	Michaela Watts	2013	Current	Strategic
2019 ACT Native Woodlands Conservation Strategy	Environment	Michaela Watts	2019	Current	Strategic
ACT Aquatic and Riparian Conservation Strategy 2018	Environment	Michaela Watts	2018	Current	Strategic
ACT Native Grassland Conservation Strategy 2017	Environment	Michaela Watts	2017	Current	Strategic
ACT Pest Animal Management Strategy	Environment	Michaela Watts	2012	Current	Strategic

ACT Water Strategy	Environment	Michaela Watts	2014	Current	Strategic
ACT and Region Catchment Strategy - 2016-46	Environment	Michaela Watts	2016	Current	Strategic
Entertainment Action Plan	Strategic Planning	Belinda McNeice Alison Moore	2019	Current	Operational
The City Plan	Design Services and Government Architect	Karen Henry	2014	Current	Operational
Design Principles for the ACT (NCDRP)	Design Services and Government Architect	Adam Azzopardi			Operational
City and Gateway Urban Design Framework	Design Services and Government Architect	Karen Henry Suzanne Jurcevic	2018	Current/in preparation	Operational
Sustainable Energy Policy (under review)	Climate Change	Jason Forest Carolyn Goonrey	2011	Ended 2020	Operational
Nature Conservation Strategy 2013-23 Implementation Plan 2 (2019-23)	Environment	Michaela Watts	2019	Current	Operational
City Renewal Authority - Strategic Plan 2025	City Renewal Authority	Malcolm Snow Dennis Eiszele	2019	Current	Operational
City Renewal Authority - City Renewal Precinct Urban Art Strategy 2020 - 2025	City Renewal Authority	Malcolm Snow Dennis Eiszele	2020	Current	Operational
Land Release Program	Land Strategy	Jennifer Finlay Helena Seagrott	2020	Current	Legislative (?)

Can I ask you in the first instance that you:

- Confirm you are the correct contact person for the policy?
- Confirm that the information in this table (taken from the attached objective spreadsheet) is correct?
- Advise any other policies that have not been included? In this instance I am particularly interested in policies that have been endorsed through a cabinet process but would also be interested in policies that have been endorsed by EMB.

The table below is a list of other (known) Cabinet endorsed Government strategies (also in the attached objective reference).

Can I ask you also:

- Advise any other policies that you are aware of that have not been included?
- Advise if you are aware if any of these policies are no longer relevant
- Advise if you have a contact person in association with these policies?

ACT Government Directorate	Policy Document	YEAR	STATUS	CONTACT
CHIEF MINISTER, TREASURY AND ECONOMIC DEVELOPMENT DIRECTORATE - CMTEDD	ACT Digital Strategy	2020	Current	
	Arts Facilities Strategy	2003	Unknown	
	Strategic Plan for Positive Ageing 2010-2014	2010	Unknown	
	Parliamentary Agreement	2020	Current	
	Infrastructure Plan 2020	2020	Current	
	Business Development Strategy 2015	2015	Unknown	
	ACT Wellbeing Framework	2021	Current	
	ACTIVE 2020 Strategic Plan	2020	Current	
COMMUNITY SERVICES DIRECTORATE - CSD	ACT Carers Strategy 2018-2028	2018	Current	
	Empowering People: Community Services Directorate Strategic Plan 2018-2028	2018	Current	
	ACT Women's Plan 2016-26	2016	Current	
	ACT Women's Plan 2016-26, First Action Plan 2017-19 - Community Services	2017	Ended 2019	
	ACT Women's Plan 2016-26, The Second Action Plan 2020-22	2020	Current	
	ACT Aboriginal and Torres Strait Islander Agreement 2019—2028	2019	Current	
	National Housing and Homelessness Agreement (NHaHA)	2018	Current	Sanzida Akhter Stephanie Henry
	ACT Housing Strategy (shared delivery lead with EPSDD)	2018	Current	as per NHaHA
EDUCATION DIRECTORATE	Early Childhood Strategy	2020	Current	
	Strategic Plan: A Leading Learning Organisation 2018-21	2018	Current	
	Future of Education	2019	Current	
ACT HEALTH DIRECTORATE - HD	ACT Health Territory Wide Health Service Strategy		Under development	
	Digital Health Strategy 2019-2029	2019	Current	

JUSTICE AND COMMUNITY SAFETY DIRECTORATE- JACS	Disability Justice Strategy 2019-2029	2019	Current	
TRANSPORT CANBERRA AND CITY SERVICES - TCCS	ACT Transport Strategy 2020	2020	Current	
	Waste Management Strategy	2011	Current	
EMERGENCY SERVICES	STRATEGIC BUSHFIRE MANAGEMENT PLAN 2019–2024	2019	Current	

Please don't hesitate to reach out and ask questions – I may even have some answers!

Thanks in advance.

Anthony

Anthony Burton PhD, MPIA | Senior Planning Policy Officer | ACT Planning Review and Reform Project

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