



ANDREW BARR MLA
CHIEF MINISTER OF THE AUSTRALIAN CAPITAL TERRITORY

Treasurer
Minister for Economic Development
Minister for Urban Renewal
Minister for Tourism and Events

Member for Molonglo

Mr Ross Barrett, OAM
Chairman of the Board
Land Development Agency
GPO Box 158
CANBERRA ACT 2601

Dear Mr Barrett

I refer to the ACT Audit Office Performance Audit Report 07/2016: *Certain Land Development Agency Acquisitions* released today.

In considering a range of transactions and administrative matters undertaken by the LDA the Auditor-General makes a number of serious findings.

I seek a response from you as Chair of the board in relation to these findings as a matter of urgency.

Yours sincerely

Andrew Barr MLA
Chief Minister

AUSTRALIAN CAPITAL TERRITORY LEGISLATIVE ASSEMBLY

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Dear Mr ^{Ross}Barrett

Thank you for your letter of 18 October 2016 regarding the Land Development Agency (LDA) Board's response to the findings and conclusions of the ACT Auditor-General's Report No.7/2016: *Certain Land Agency Acquisitions*.

I am pleased that the Board has taken these issues seriously and is implementing a number of strategies to address the matters raised in the report.

As you would be aware I have stated publicly that I want to ensure strong governance of land development and urban renewal processes, and this will be key to my consideration of appropriate permanent arrangements for these responsibilities.

Yours sincerely

Andrew Barr MLA
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03 NOV 2016

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Katy Gallagher MLA

CHIEF MINISTER

MINISTER FOR HEALTH
MINISTER FOR REGIONAL DEVELOPMENT
MINISTER FOR HIGHER EDUCATION

MEMBER FOR MOLONGLO

Mr Ross Barrett OAM
Chairman
Land Development Agency
GPO Box 158
CANBERRA CITY ACT 2601

Dear Mr Barrett

Thank you for your letter of 3 April 2014 about governance arrangements for delivery of the City to the Lake (CtTL) project. I am also responding on behalf of the Deputy Chief Minister.

As one of the largest urban renewal projects in Australia, CtTL is a key project for the ACT Government, which means project governance is vitally important. You have rightly noted that governance for CtTL needs to account for the project at its broadest level (i.e. the development precinct in its entirety) but it must also recognise the various layers of stakeholder engagement and infrastructure planning that sit within the larger precinct.

At its heart, CtTL is a metropolitan redevelopment project and the development sites that it creates must logically sit within the Government's broader land release program. On this basis, it makes good sense for the Land Development Agency (LDA) to take a leadership role in managing and delivering the project as this will ensure a higher degree of coherence and optimise resource allocation across the land release program.

That said, there are a number of elements that set CtTL apart from the LDA's other urban renewal projects, most specifically the large infrastructure items such as the proposed stadium, the Australia Forum, the aquatic facility and public realm in West Basin, and the proposed realignment of Parkes Way.

Given the scale, complexity and diversity of interests involved in each of these projects, I believe that responsibility for business case development and stakeholder management for these elements sits better with the Coordinator-General than with the LDA Board and its sub-committee.

I am happy to support the establishment of an LDA Board City to the Lake Sub-Committee and a City to the Lake Project Reference Group. Given the importance of this project and the level of interest in its outcomes, I would appreciate if you could personally chair the sub-committee. I would also appreciate your advice on terms of reference, membership and whether any remuneration will be required for committee members.

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I have asked Mr Dawes in his role as Coordinator-General to assume formal responsibility for managing the processes associated with the key infrastructure elements of CttL, however, I have emphasised the importance of establishing a strong line of sight between these projects and the LDA Board.

To this end I have included a Proposed Project Governance Framework for City to the Lake reporting structure for your consideration at [Attachment 1](#).

Thank you again for your letter and for your strong commitment to this important project.

Yours sincerely

Katy Gallagher MLA
Chief Minister

Proposed Project Governance Framework for City to the Lake

